



BOARD OF COMMISSIONERS' MEETING
 July 27, 2021, 1:00 p.m., at the Curlew Civic Hall, Curlew WA

Mission Statement

"To strengthen the health and well-being of our community through partnership and trust."

AGENDA

	Page(s)		
Call to Order		Nancy Giddings	
Quorum Established		Nancy Giddings	
Review, Amend, Accept Agenda		Nancy Giddings	
Introduction of Board, District Employees and Guests		Nancy Giddings	
 <i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>			
Approval of Consent Agenda	ACTION	Nancy Giddings	3-6
<ul style="list-style-type: none"> • Minutes 6/22/21 Board Meeting • Approval of Warrants • Financial Write-Off Report • Resolution 2021#7 Surplus Small Equipment 			
Correspondence		Nancy Giddings	
Public Comments			
CNO Report & Quality Improvement and Compliance/Risk Management		Cindy Chase	7-8
Clinic Report		Julia Santana	9
Medical Staff Report		Dr. Garcia	
Safety Report:		Brant Truman	
CFO/COO Report		Brant Truman	10-12
Financial Report		Brant Truman	13-21
CEO Report		Aaron Edwards	22-23
Old Business		Nancy Giddings	
<ul style="list-style-type: none"> • Board QI Project • Facility Update • Health Foundation • Strategic Planning • Curlew Clinic • Pharmacy • Aaron's Evaluation 			

Board Representative Reports

- Finance Ron Bacon/Sarah Krausse
- Quality Improvement Jody Jannot/DiAnne Lundgren
- Compliance/Risk Management Ron Bacon/Sarah Krausse
- Medical Staff Nancy Giddings/DiAnne Lundgren
- Credentialing DiAnne Lundgren/Nancy Giddings
 1. Request for appointment of Courtesy Medical Staff privileges for Deborah Montowski, MD
 2. Request for appointment of Courtesy Medical Staff privileges for Cody Reese, PA-C
- EMS Nancy Giddings

New Business

- Change October regular board meeting date (10/26/21)
- DOH requirement to approve Katy Ricard as Infection Control Nurse ACTION

Executive Session

Nancy Giddings

Open Session – Action, if applicable regarding executive session

Nancy Giddings

Adjournment

Nancy Giddings

**Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.
The Public is encouraged to attend; Handicap access is available.**

Next regularly scheduled meeting is August 24, 2021 @ 10:30 a.m. in the HUB Conference Room



Ferry County Health

BOARD OF COMMISSIONERS' MEETING

June 22, 2021

CALL TO ORDER: Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:33 a.m. on June 22, 2021, in person and via Zoom. Commissioners in attendance were Nancy Giddings, Ronald Bacon, DiAnne Lundgren and Sarah Krausse and Jody Jannot. Aaron Edwards, CEO; Brant Truman, CFO/COO; Julia Santana, Mike Martinoli, Nurse Manager, James Davidson, IT Manager, and Lacy Sharbono, Executive Assistant were present.

QUORUM ESTABLISHED: A quorum was present.

REVIEW, AMEND, ACCEPT AGENDA: A motion was made by Krausse and seconded by Jannot to amend the consent agenda to add Curlew Meeting and Aaron's evaluation to New Business. The motion passed unanimously.

GUEST: None

APPROVAL OF CONSENT AGENDA: A motion was made by Bacon and seconded by Lundgren to accept the consent agenda. The motion passed unanimously.

CORRESPONDENCE: Giddings read a letter from the County Works department for the help getting the grant for the runway lights.

PUBLIC COMMENTS: None

CNO REPORT: Martinoli reviewed the attached report.

CLINIC REPORT: Santana reviewed the attached report.

MEDICAL STAFF REPORT: No report.

SAFETY REPORT: Roof repair will be done this week. We purchased air scrubbers for the District.

Giddings called for a break at 11:54 a.m. Open session continued at 12:17 p.m.

CFO/COO REPORT: Truman reviewed the attached report.

FINANCIAL REPORT: Truman reviewed the May financials.

CEO REPORT: Edwards reviewed the attached report.

OLD BUSINESS:

- Board QI Project: A few Board members took pizza down to the pharmacy staff.
- Facility Update: Will be getting a sprinkler system in the hospital lawn.
- Health Foundation: They did not meet.
- Strategic Planning: Continue to work on it.
- Curlew Clinic: Therapist has full schedule and its going well. She is seeing 7-8 patients a day.
- Pharmacy: Now fully staffed.

BOARD REPRESENTATIVE REPORTS:

- Finance: No Board concerns.
- Quality Improvement: No Board concerns.
- Compliance/Risk Management: No Board concerns.
- Medical Staff: No Board concerns.
- Credentialing: No Board concerns.
- EMS: No Board concerns.

NEW BUSINESS:

- Curlew Meeting: They July Board meeting will be at the Curlew Civic Hall on July 27th at 1:00 p.m. Lacy will get the notice out.
- Aaron’s evaluation: The Board discussed doing his evaluation on Lattice.

EXECUTIVE SESSION: Executive Session was called at 2:20 p.m. regarding RCW 42.30.110(1)(d).

Open session resumed at 2:35 p.m. No action taken.

ADJOURNMENT: As there was no further business the meeting was adjourned at 2:35 p.m.

Nancy Giddings, Chair Date

DiAnne Lundgren, Secretary Date

Lacy Sharbono, Recording Secretary Date



Ferry County Health
RESOLUTION 2021 #7

A RESOLUTION OF THE FERRY COUNTY HEALTH BOARD OF COMMISSIONERS, REPUBLIC WASHINGTON, AUTHORIZING THE DISPOSAL OF SURPLUS SMALL EQUIPMENT AND SUPPLIES.

WHEREAS, the District purchased and/or was donated several pieces of small equipment and supplies several years ago for multiple uses in different departments.

WHEREAS, the small equipment and supplies listed on attached Exhibit A are no longer in use and are in poor shape or obsolete,

WHEREAS, Exhibit A list of items are no longer necessary for the District’s use and it would be an inefficient use of resources to move or continue to store them,

THEREFORE, the Ferry County Health Commissioners hereby resolve the aforementioned small equipment and supplies listed on Exhibit A shall be deemed surplus and disposed of by the District Policy, at the discretion of the Plant Manager.

RESOLVED, this 27th day of July 2021.

APPROVED at regular meeting of the Commissioners of Ferry County Health, Republic, Washington, this 27th day of July 2021.

Nancy Giddings, Chair Date

Ronald Bacon, Vice Chair Date

DiAnne Lundgren, Secretary Date

Sarah Krausse, Commissioner Date

Jody Jannot, Commissioner Date

Asset Disposal Sheet (Quarterly Report)
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)
 For 3rd Quarter, 2021

DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS		DISPOSAL TIMELINE		COMMENTS
Dec-04	Toshiba CT Scanner	Replaced	Dr. Gedevanishvili		Aug-21		

APPROVED BY:

Facilities Mgr _____ Date: _____

CFO _____ Date: _____

CEO _____ Date: _____

BOD _____ Date: _____

Resolution 2021 #7
 Date Approved by BOC: 7/27/21



TO: Ferry County Public Hospital District #1 Board of Commissioners
 FROM: Cindy Chase, CNO
 Subject: CNO Report

MEETING DATE: July 27, 2021

As of July 20, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • Nurse Staffing: We are getting there. Need a couple of nightshift nurses and we are good to go with our staffing plan. • Workflow Evaluation Bedside shift report seems to be back on track as is the safety huddle at shift change. More to come. Providers will make a better effort to lead the 8:30 provider staff huddle. This is where patients are discussed, discharge barriers and any other issues.
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • Infection Control/ Employee We say adios to the Covid village as vaccines move officially down to the clinic as of the 27th. Katy and I will continue to do scheduling and run clinics at the clinic and monitor the Covid line for a couple more months. We will continue to do drive through vaccines as parking on vaccine day will be set aside for those getting vaccine at the clinic. We can watch those who have received them for about 15 mins and be ready for the next small group coming in as those already vaccinated leave their spot. • Many thanks to Search and Rescue and our Ambulance service for all the help and support they have given us since January. They now can get back to focus on the work in their areas. • Gearing up for flu shots • Katy and our IP department did very well with the recent DOH survey.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • Swing Beds. Continues to thrive. Weekly meetings going well. Chi has hired our very own in house PT. Focus will include LTC, Acute, Swing and the Alf. We have a new OT for hospital work, Amy, and the two will carry on the great care our swing patients receive. • QI/RISK/QMM Excellent news for Qi. So far in May, June and July, we have had 1 fall that occurred in the ALF. We have been having several per month throughout the district, so this is quite outstanding. We are awaiting the DOH report to see what suggestions they have for QI. No Compliance or HIPPA issues • Wound Care • Emily now is working towards her Wound certification. Tina preparing to cut back some as she has certainly impacted our speedy growth of the department. We are looking at expanding the Out Patient area in order to care for these patients. Waiting on some approvals before we start moving walls.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • Our new Panda Warmer has arrived. This is state of the art warming bed for newborns that creates a safer environment for those unexpected births in the ED. Our new bladder

Growth

scanner is in place and does everything from scanning bladders to offering vein finders for tough IV starts. This allows us to sell other ultrasound devices that are taking up space. We are on the cusp of beginning medication scanning. This is a much needed process and equipment. Med errors occur for many different reasons. Scanning meds will allow a decrease in our med error rate. Will be watching this closely.

To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.

Closer to winter, Chi and I will be leading up the cause of education of our senior citizens in the community to prevent themselves from falling and having to call 911 for assistance. Chi has done this before in his old job and has a plan. We also have hooked up with the fall prevention person for DOH who will assist us in this endeavor. We will of course continue doing the Covid 19 vaccines in the community

CNO

Communication Brief update from last month.

Bedside Shift Report

We are back in service doing the bedside report. Officially, mentoring will occur in August to ensure everyone is on the same page. We will shore up that staff telling patients report is coming in order not to surprise them. Patients will have a choice to be awakened at 0600 or be allowed to sleep. Report will occur regardless.

New White Boards

The requested design is out to the sign makers and a mock up is expected most anytime. I will be recuperating in Spokane which is where the company is so I am hoping to be able to check in a time or two for progress. When these are up on the walls, communication is going to soar.

Shift Change Huddle

The 0600 and the 1800 safety huddle is back in full force. Staffs are gathering to hear about safety issues for patients and how to prevent errors in care, falls, etc. This is an integral part of communication between staff. Also allows all disciplines to pass on info to all the staff as well as they can leave a note to be read at the huddle.

Physician Huddle

We saw a drop off in this but Dr. Garcia is fully behind keeping this vital information time between the provider and all care givers. Especially helpful for discovering barriers to discharge or an opportunity to brainstorm other issues for the patients. OT and PT attend as well increasing interdepartmental communication. I will be out on medical leave the month of August and progress will tell how soon I return. Mike, Katy and Candace will help cover. Have a great rest of your summer.



TO: Ferry County Public Hospital District #1 Board of Commissioners
 FROM: Julia R Santana
 Subject: Board Report

MEETING DATE: July 27, 2021

As of Jan 21, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p>
	<ul style="list-style-type: none"> • I have the front office fully staffed and we are hoping our recent staff turnovers for the front office is done. • We are currently hosting two NP students
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p>
	<ul style="list-style-type: none"> • I am updating the Policy and Procedure book. The back office staff is doing it as a group with me because I feel everyone's input is valuable • Still waiting on the report from our mock survey
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p>
	<ul style="list-style-type: none"> • We have moved ISO to give us our rooms back for visiting providers and to gradually phase doing the Covid Vaccines in the visiting provider area. We will, however, convert it back to a full ISO area if it is needed.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p>
	<ul style="list-style-type: none"> • I am still determined to get our cost report benchmarked by NARCH • Our patient numbers have been steady, a lot walk ins
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p>
	<ul style="list-style-type: none"> • I am meeting with the Short's next week and frequently until they start in September • We are discussing with UW the possibility of the clinic and district being a fellowship facility for DNP graduates.



TO: Ferry County Public Hospital District #1 Board of Commissioners
 FROM: Brant Truman
 Subject: COO/CFO Report

MEETING DATE: July 27, 2021

As of July 20, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • Looking to add another assistant at the pharmacy. • Two new Physical Therapists have recently started, looking forward to having them around • AP/Payroll clerk has started and is currently training. • All three tiny homes are being used by our staff currently. • Working with Rural Resources on a joint Dietician opportunity. • Inventory clerk has started at the drug store, looking forward to progress.
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • Improved quality across registration team, program continues to progress, with a focus of add a lead. Excited for improvement. • Believe that all the EMR options we are currently pursuing will be an upgrade for the facility and allow staff to provide better information and take care of patients at a higher level. • Delay in CT installation moved back to August of this year, a lot of delays caused due to COVID. • Improved MRI maintenance to allow for longevity of MRI bus. • Roof repair in place with 10 year warranty. • Working on improved Revenue Cycle, which will provide greater service to our community.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • Looking at different opportunities to improve use of our survey tool. • Working on 501c3 application in an effort to make sure we can compete with other non-profit employers. • Detailed review of revenue cycle is allowing for improved service and opportunities for facility and patients. • Continue to improve EOC opportunities.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • Continue to look at opportunities to pay off debt at accelerated rate, focusing on refi of current debt to save money. Will discuss further at board. Moving further down the road with refinancing debt. • Complete review of medical coding completed. • Total Fiscal Support from the Federal Government. • CARES ACT: \$3,752,874 PPP LOAN: \$1,280,000 (Grant) • Received additional \$200k in govt support related to COVID. Did return \$100k as it was for the

Growth

Curlew Clinic.

- Working on getting inventory in place in pharmacy to allow for track and trace on a monthly basis.
- 2020 audit and cost report review will occur in board today.
- Working with county Treasurer to review the hospital treasurer position.
- Review of Financials presented.

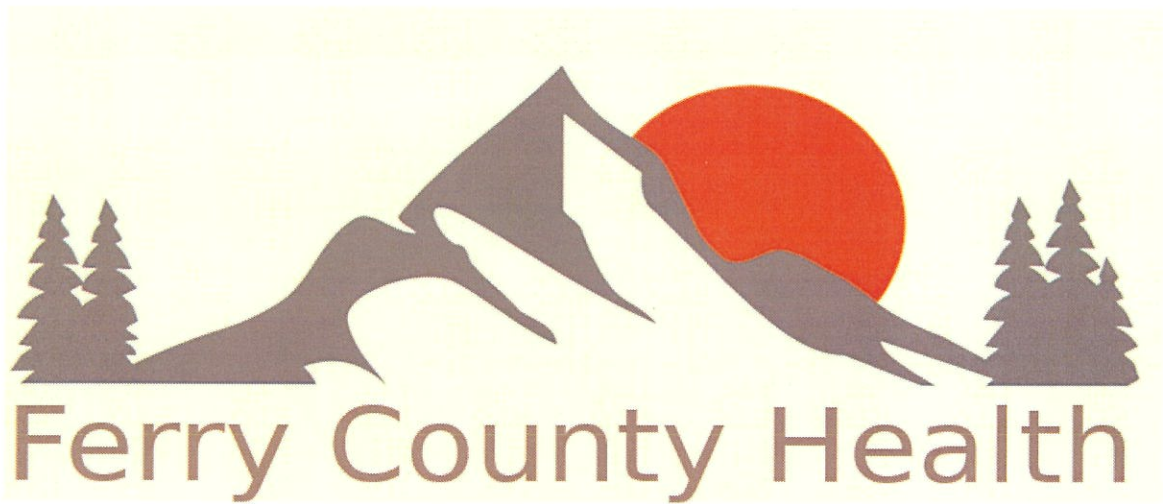
To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.

- Potential opportunities to improve facilities.





Ferry County Public Hospital District #1 Financial Statements
Month Ending June 30, 2021



Ferry County Public Hospital District No. 1
 doing business as
 Ferry County Memorial Hospital

Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store

Year to Date June 30, 2021

	Q1	April	May	June	Q2	% of Gross Rev	YTD	% of Gross Rev
Operating revenue:								
Gross patient service revenue	5,638,216	2,085,606	2,111,890	2,591,715	6,789,211	100%	\$ 12,427,427	
Contractual allowances and provisions for uncollectible accounts	(1,980,801)	(56,224)	(842,282)	(1,211,630)	(2,110,136)	-47%	\$ (4,090,936)	-33%
Patient service revenue - (Net contractual allowances)	4,360,305	2,371,707	1,503,635	1,555,574	5,430,916	60%	\$ 9,791,222	79%
Bad debt expense	314,184	14,943	49,750	48,540	113,233	2%	\$ 427,416	3%
Other operating revenue	17,549	27,828	858	161,438	190,124	6%	\$ 207,673	2%
Total operating revenue	4,692,039	2,414,478	1,554,244	1,765,552	5,734,273	68%	10,426,311	84%
Operating expenses:								
Salaries and wages	1,886,641	639,614	833,158	627,436	2,100,208	24%	\$ 3,986,849	32%
Employee benefits	530,895	164,479	189,698	187,749	541,925	7%	\$ 1,072,820	9%
Professional fees	420,356	141,749	145,516	211,803	499,068	8%	\$ 919,424	7%
Supplies	290,883	136,507	125,694	174,761	436,962	7%	\$ 727,845	6%
Purchased services - Utilities	91,207	24,677	21,481	18,317	64,476	1%	\$ 155,682	1%
Purchased services - Other	369,118	139,258	170,481	89,873	399,612	3%	\$ 768,730	6%
Pharmacy Drugs	487,072	85,610	88,621	115,851	290,081	4%	\$ 777,153	6%
Drug Store Retail	17,271	11,333	8,564	19,103	39,000	1%	\$ 56,271	0%
Insurance	25,467	7,946	2,911	8,947	19,804	0%	\$ 45,271	0%
Other	88,551	37,447	41,486	31,595	110,528	1%	\$ 199,079	2%
Rent	34,861	11,709	11,883	11,573	35,165	0%	\$ 70,026	1%
Amortization	10,802	3,601	3,601	3,601	10,802	0%	\$ 21,605	0%
Depreciation	217,059	77,607	65,639	65,841	209,088	3%	\$ 426,146	3%
Total operating expenses	\$ 4,470,183	\$ 1,481,537	\$ 1,708,731	\$ 1,566,448	\$ 4,756,717	60%	9,226,899	74%
Gain (loss) from operations	221,856	932,941	(154,488)	199,103	977,556	8%	\$ 1,199,412	10%
Nonoperating revenues (expenses):								
Property taxes	78,020	22,490	22,230	30,379	75,099	1%	\$ 153,119	1%
Interest earnings	2,386	744	645	501	1,890	0%	\$ 4,275	0%
Interest expense	(44,516)	(8,647)	(14,066)	(13,911)	(36,625)	-1%	\$ (81,140)	-1%
Grants and donations	16,062	7,342	1,191	(821)	7,712	0%	\$ 23,774	0%
Other	1,429,073	44,829	178,232	249,743	472,804	10%	\$ 1,901,877	15%
Total nonoperating revenues (expenses) - Net	\$ 1,481,025	\$ 66,757	188,233	265,891	520,880	10%	2,001,905	16%
Increase (decrease) in net position	\$ 1,702,881	\$ 999,697	\$ 33,745	\$ 464,994	\$ 1,498,437	18%	\$ 3,201,317	26%

Ferry County Public Hospital District No. 1
 doing business as
 Ferry County Memorial Hospital

Republic Drug Store Income Statement
 Year to Date May 31, 2021

	Q1	April	May	June	Q2	% of Total Rev	YTD
Operating revenue:							
Pharmacy revenue - (Allowances)	942,750	310,502	205,654	140,912	657,068	80%	1,289,315
Retail Revenue	102,465	31,822	28,375	34,576	94,774	20%	165,416
Total operating revenue	\$ 1,045,215	\$ 342,325	\$ 234,028	\$ 175,488	\$ 751,841	100%	\$ 1,454,731
Operating expenses:							
Salaries and wages	112,785	30,263	28,522	28,185	86,970	16%	169,491
Employee benefits	40,699	9,512	10,705	10,695	30,911	6%	62,099
Utilities	4,033	460	697	697	1,855	0%	5,427
Pharmacy Drugs	572,681	85,610	88,621	115,851	290,081	66%	777,153
Retail	28,604	11,333	8,564	19,103	39,000	11%	56,271
Supplies	3,976	1,244	403	2,700	4,346	2%	7,078
Purchased services- Other	9,552	2,756	2,166	965	5,888	1%	12,684
Taxes and Licences	6,161	3,095	7,370	4,308	14,774	2%	17,839
Advertising	321	-	-	115	115	0%	436
Professional Fees	1,343	1,262	92	82	1,436	0%	1,517
Other	2,633	1,789	1,303	1,795	4,886	1%	5,730
Amortization	14,403	3,601	3,601	3,601	10,802	2%	21,605
Depreciation	18,062	4,544	4,544	4,544	13,631	3%	27,150
Total operating expenses	\$ 815,254	\$ 155,469	\$ 156,586	\$ 192,639	\$ 504,695	110%	\$ 1,164,480
Gain (loss) from operations	229,961	186,855	77,442	(17,151)	247,146	-10%	290,252
Nonoperating revenues (expenses):							
Grants and Donations	-	(153)	-	(821)	(974)	0%	6,207
Interest Expense	(1,493)	(1,624)	(1,305)	(1,420)	(4,349)	-1%	(8,780)
Interest earnings	-	-	-	-	-	0%	-
Total nonoperating revenues (expenses) - Net	\$ (1,493)	\$ (1,778)	\$ (1,305)	\$ (2,241)	\$ (5,324)	-1%	\$ (2,573)
Increase (decrease) in net position	\$ 228,468	\$ 185,078	\$ 76,137	\$ (19,393)	\$ 241,822	-11%	\$ 287,678

Ferry County Public Hospital District No. 1

doing business as

Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)

Year to Date June 30, 2021

<i>Assets</i>	YTD Balances April	YTD Balances May	YTD Balances June
Current assets:			
Cash and cash equivalents	\$ 10,833,971	\$ 10,659,235	\$ 10,839,654
Patient trust	500	500	500
Receivables:			
Gross AR	3,551,193	3,726,722	4,401,595
Contractual allowance	(1,404,944)	(1,581,715)	(1,863,744)
Patient AR - Net	2,342,999	2,278,217	2,760,257
Taxes	140,639	107,957	105,513
Estimated third-party payor settlements	(4,874)	-	-
Other	353,121	113,907	229,698
Inventories	396,788	405,272	398,878
Prepaid expenses	91,450	88,086	73,687
Total current assets	\$ 14,154,595	\$ 13,653,173	\$ 14,408,186
Noncurrent cash and cash equivalents:			
Restricted cash & cash equivalent, USDA reserve	-	-	-
Internally designated cash and cash equip, funded depreciation	-	-	-
Total noncurrent assets limited as to use	-	-	-
Capital assets:			
Nondepreciable capital assets	27,282	27,282	27,282
Depreciable capital assets - Net of accumulated depreciation	6,442,517	6,402,025	6,888,058
Total capital assets	\$ 6,469,799	\$ 6,429,308	\$ 6,915,341
TOTAL ASSETS	\$ 20,624,394	\$ 20,082,481	\$ 21,323,526

Ferry County Public Hospital District No. 1

doing business as

Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)

Year to Date June 30, 2021

<i>Liabilities and Net Position</i>	YTD Balances April	YTD Balances May	YTD Balances June
Current liabilities:			
Current maturities - Long term debt	\$ 255,134	\$ 231,359	\$ 211,471
Current maturities - Capital lease obligations	34,579	26,867	21,586
Accounts payable	626,406	358,221	721,686
Warrants payable	164,654	172,953	552,820
Sales Tax Payable	-	3,309	4,308
Patient trust	500	500	500
Payroll and related expenses	319,663	406,862	433,416
Accrued vacation	409,101	419,579	396,336
Unearned tax revenue	177,840	155,610	133,380
Accrued interest payable	40,797	51,537	61,956
CARES ACT FEDERAL FUNDING	3,606,763	3,167,561	3,145,685
Estimated third-party payor settlements	715,211	350,953	480,610
Total current liabilities	\$ 6,350,648	\$ 5,345,312	\$ 6,163,754
Noncurrent liabilities:			
Long term debt - Less current maturities	3,983,038	3,888,510	3,840,209
Capital lease obligations - Less current portion	141,181	39,436	45,345
Total noncurrent liabilities	4,124,219	3,927,945	3,885,554
Total liabilities	\$ 10,474,867	\$ 9,273,257	\$ 10,049,308
Net position:			
Invested in capital assets	2,015,070	2,191,599	2,734,773
Restricted expendables	-	-	-
Unrestricted	8,134,457	8,617,625	8,539,445
Total net position	10,149,528	10,809,224	11,274,218
TOTAL LIABILITIES AND NET POSITION	\$ 20,624,394	\$ 20,082,481	\$ 21,323,526

FINANCE DASHBOARD
Ferry County Public Hospital District #1
June 30, 2021

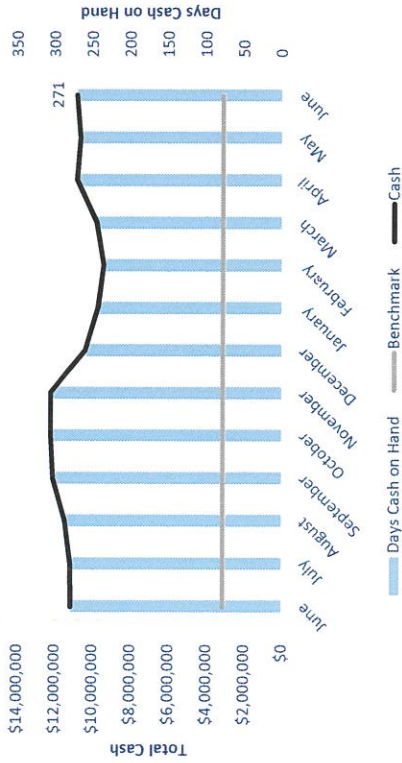
Stats	Year To Date		Current Month	
	Current Total	Target	Current Total	Target
1 Acute Care Days	98	97	21	15
2 Skilled Swing Bed Days	578	226	100	38
3 Long Term Swing Bed Days	1422	2172	245	362
4 Observation Hours	1316	1184	99	197
5 Admissions (Acute)	30	38	7	6
6 Average Length of Stay (Acute)	3.08	3.00	2.67	4.00
7 Outpatient Visits	6252	4989	1068	832
8 ED Visits	994	857	215	143
9 Emergency Admit to Inpatient	1.91%	3.00%	2.79%	2.80%
10 Procedures	89	117	13	20
11 Clinic Visits	4558	5263	801	877
12 Rehab Treatments	7060	5178	1352	863
13 Imaging Visits	1940	2100	375	350
14 Lab Visits	15820	13611	2606	2268
Profitability				
14 Revenue Deductions % of Gross Revenue	29%	30%	47%	30%
15 Salaries % Gross Patient Revenue	34%	45%	24%	45%
16 Benefits % of Salary Expense	26%	26%	30%	26%
17 Bad Debt % Gross Patient Revenue	4%	2%	2%	2%
18 Charity % Gross Patient Revenue	1%	1%	0.24%	1%
19 Total Salary Expense	\$ 3,359,413	\$ 3,000,000	\$ 627,436	\$ 600,000
				\$ 537,102

Key

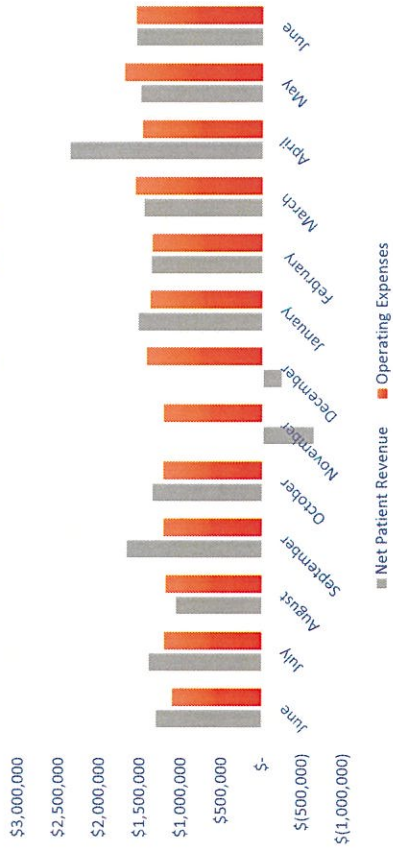
- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

2021 Financial

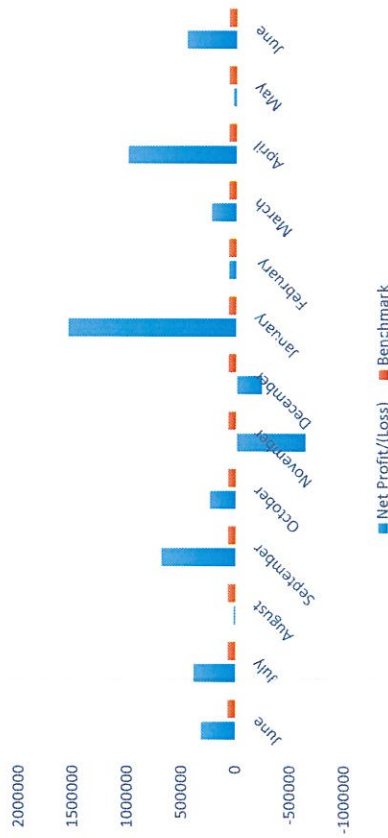
Days Cash on Hand



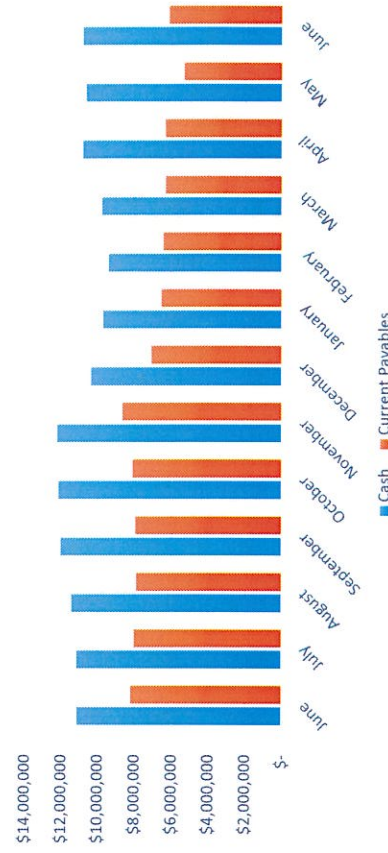
Net Patient Revenue vs Operating Expense



Net Profit/(Loss)

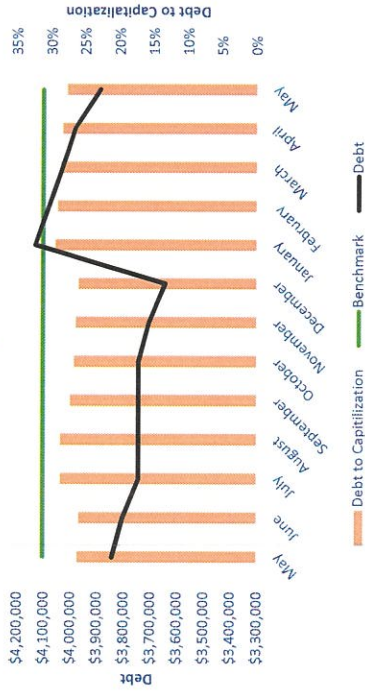


Cash vs Current Payables

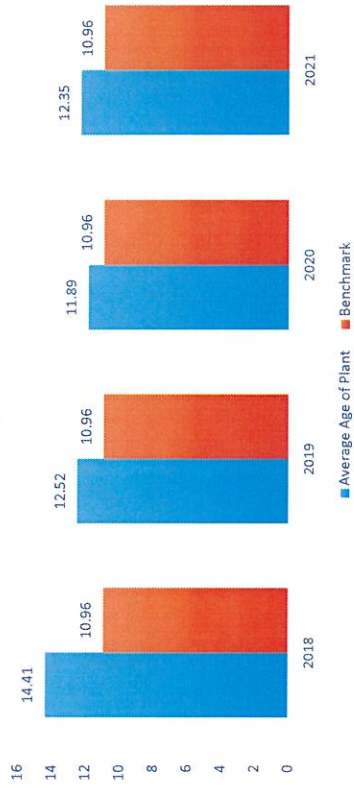


2021 Liquidity

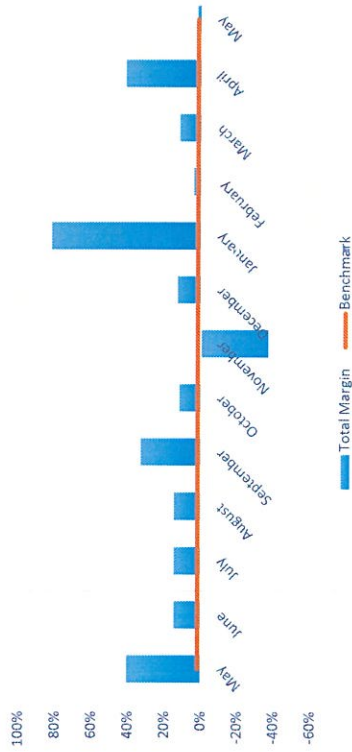
Debt to Capitalization



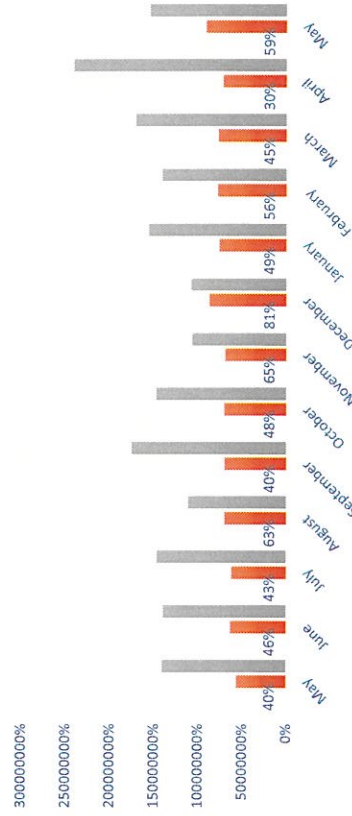
Average Age of Plant



Total Margin

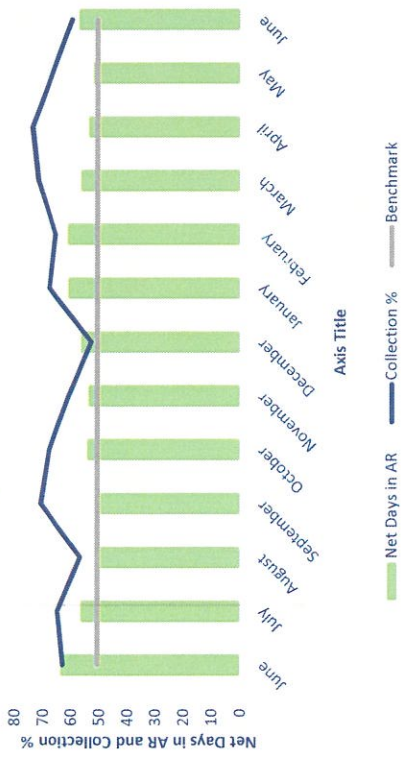


Labor Expense as a % of Operating Revenue

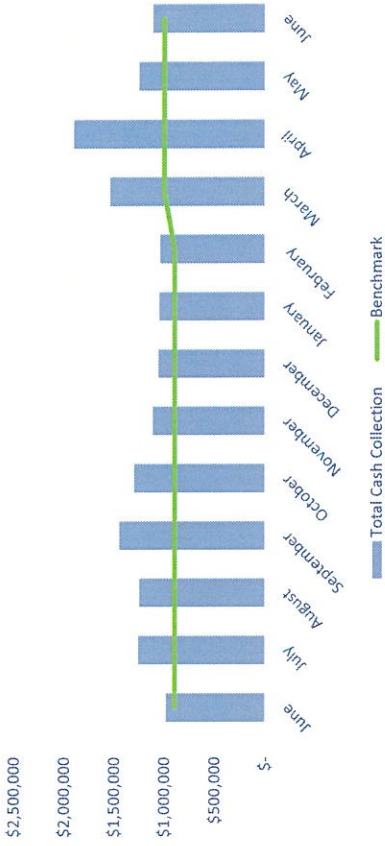


2021 Revenue Cycle

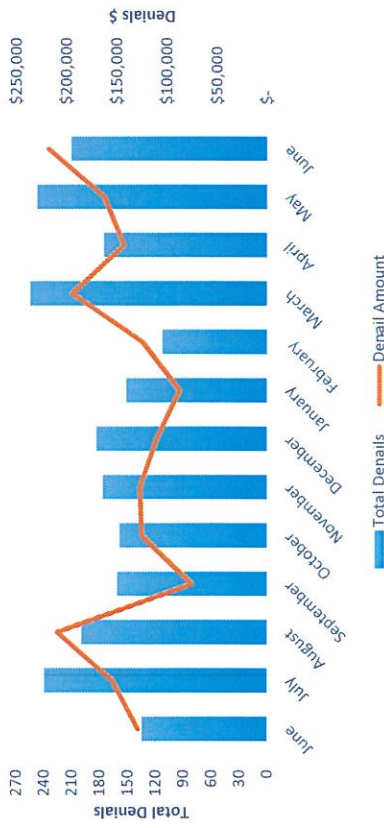
Net Days in Accounts Receivable



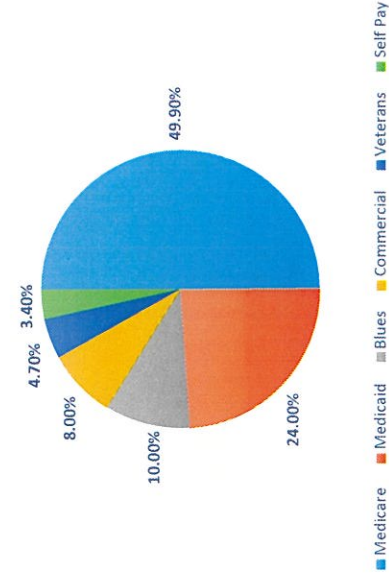
Cash Collections- Patient Accounts



Total Avoidable Denials



Payer Mix- 13 Month Average





TO: Ferry County Health Board of Commissioners
 FROM: Aaron Edwards, CEO
 Subject: CEO Report

MEETING DATE: July 27, 2021

As of July 21, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • We now have a contract with Kittitas Valley Health for a tele dietician and may have a lead on a shared dietitian with Rural Resources. • Continue to work to find a discharge planner. • Radiology and lab are fully staffed. • Dr. Sam Artzis has been awarded the 2021 WASA Service Award for his work with helping our area schools in navigating C19. • Traveling park of the week of 8/9 for a Rural Collaborative Board meeting, and I will be out on vacation the week of 8/16. • The WSHS Rural Health Committee will be returning to in person meetings this fall. Sounds likely that WSHA will be moving the annual Chelan meeting to Walla Walla (tentatively) and subsequently the CEO only meetings to Chelan (2022).
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • Waiting on the official report from our DOH/CMS inspection which occurred the week before the 4th of July holiday. • Admin will be moving its QI project to ensuring each department have meaningful and measurable projects they are actively working on each month with Admin reporting back to the Board each month on progress. • WSU would like to do clinic research on long hauler C19 as well as how the pandemic has impacted cancer patients in our area, more discussion on that soon. • Working hard to come to a decision on our EHR conversion, hoping to have a decision within a month or two. • Apollo has taken over our MRI heating and air service contract and have made significant progress towards fixing our cooling issues.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • Vaccinations have slowed and we have moved to the clinic for vaccination. Small homes are now full as has been our TT/RR site, with PT/OT providers in blue, UW Med student in red and of course our ED docs in white. • The Foundation had its first meeting in over a year where we discussed giving, format for next meetings, finances, and potential fundraisers.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • See CFO/COO report
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> • Met with the UW DNP program, they would like to bring a DNP fellowship program to our

District.

- Moving closer to our conversion from a 16 to 64 slice scanner.
 - Working on improving our work flows with Pulse/Multicare which has included several meeting with their upper management. Hopefully we will have a lasting smooth work flow soon.
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