



BOARD OF COMMISSIONERS' MEETING

April 27, 2021, 10:30 a.m., in the HUB Conference Room & Zoom

Mission Statement

"To strengthen the health and well-being of our community through partnership and trust."

AGENDA

	Page(s)		
Call to Order		Nancy Giddings	
Quorum Established		Nancy Giddings	
Review, Amend, Accept Agenda		Nancy Giddings	
Introduction of Board, District Employees and Guests		Nancy Giddings	
 <i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>			
Approval of Consent Agenda	ACTION	Nancy Giddings	3-4
• Minutes 3/23/21 Board Meeting			
• Approval of Warrants			
• Financial Write-Off Report			
Correspondence		Nancy Giddings	
Public Comments			
CNO Report & Quality Improvement and Compliance/Risk Management		Cindy Chase	5-6
Clinic Report		Julia Santana	7
Medical Staff Report		Dr. Garcia	
Safety Report:		Brant Truman	
CFO/COO Report		Brant Truman	8-9
Financial Report		Brant Truman	10-18
CEO Report		Aaron Edwards	19
Old Business		Nancy Giddings	
• Board QI Project			
• Facility Update			
• Health Foundation			
• Strategic Planning			
• Bylaw review			
• Curlew Clinic			
• Pharmacy			

Board Representative Reports

- Finance Ron Bacon/Sarah Krausse
- Quality Improvement Jody Jannot/DiAnne Lundgren
- Compliance/Risk Management Ron Bacon/Sarah Krausse
- Medical Staff Nancy Giddings/DiAnne Lundgren
- Credentialing DiAnne Lundgren/Nancy Giddings
 1. Request for appointment of Courtesy Medical Staff privileges by proxy for Integra Imaging providers: Logan Beebe, DO, Brent King, MD, Ben LeCheminant, DO, Patrick Davis, MD; Marc Bruce, MD; Terry Chun, MD; Rupinder Penna, DO; Eric Graham, MD; James Buratto, MD; Seth Gillham, MD; David Holt, MD; Michael Lee, MD
 2. Request for appointment of Courtesy Medical Staff privileges for Samantha Gallagos, ARNP
- EMS Nancy Giddings

New Business

Nancy Giddings

Executive Session

Nancy Giddings

Open Session – Action, if applicable regarding executive session

Nancy Giddings

Adjournment

Nancy Giddings

**Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.
The Public is encouraged to attend; Handicap access is available.**

Next regularly scheduled meeting is May 25, 2021 @ 10:30 a.m. in the HUB Conference Room & via Zoom



Ferry County Health

BOARD OF COMMISSIONERS' MEETING

March 23, 2021

CALL TO ORDER: Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:35 a.m. on March 23, 2021, in person and via Zoom. Commissioners in attendance were Nancy Giddings, Ronald Bacon, DiAnne Lundgren, Jody Jannot and Sarah Krausse. Aaron Edwards, CEO; Brant Truman, CFO/COO; Julia Santana, James Davidson, IT Manager, and Lacy Sharbono, Executive Assistant were present.

QUORUM ESTABLISHED: A quorum was present.

REVIEW, AMEND, ACCEPT AGENDA: A motion was made by Lundgren and seconded by Krausse to accept the consent agenda as written. The motion passed unanimously.

GUEST: Alex Last, Mike Martinoli

CORRESPONDENCE: Giddings noted the articles in the newspaper referencing Aaron and the Hospital.

APPROVAL OF CONSENT AGENDA: A motion was made by Krausse and seconded by Lundgren to accept the consent agenda. The motion passed unanimously.

PUBLIC COMMENTS: None

CLINIC REPORT: Santana reviewed the attached report.

CNO REPORT: The Board reviewed the attached report.

MEDICAL STAFF REPORT: Garcia noted the following via message:

- Excited for Pulse Cardiology to start in April. This relationship will build our strength in the clinic and hospital with consistent support. Hoping we can initiate stress echo's in the near future.
- Wound care has been thriving with great results with Tina working diligently. Has brought a lot of management to our outpatient services.
- With COVID cases on the fall we will be discussing our policies and practices during Thursday's med staff meeting.
- Looking forward to our swing bed committee to meet with PT/OT.

SAFETY REPORT: Truman reviewed the following:

- The temporary ISO doors have been removed in the acute care.
- Will be meeting this Friday to discuss EOC.
- Working on requirements for visitors.

CFO/COO REPORT: Truman reviewed the attached report.

FINANCIAL REPORT: Truman reviewed the February financials.

Giddings called for a break at 11:53 a.m. Open session continued at 12:13 p.m.

CEO REPORT: Edwards reviewed the attached report. He noted the following:

- Looking to add a 501C3.
- Moving the COVID testing back to in front of the HUB.
- The Red tiny home will be here next month.

OLD BUSINESS:

- Board QI Project: On hold.
- Facility Update: Working on HVAC issues.
- Health Foundation: They did not meet.
- Strategic Planning: On hold.
- Bylaw review: Tabled until next month.
- Curlew Clinic: Rehab will go live the first week of April.
- Pharmacy: Our intern, Alex will be working for the District this summer and help go through everything at the pharmacy.

BOARD REPRESENTATIVE REPORTS:

- Finance: No Board concerns.
- Quality Improvement: No Board concerns.
- Compliance/Risk Management: No Board concerns.
- Medical Staff: No Board concerns.
- Credentialing: No Board concerns.

NEW BUSINESS:

- Aaron discussed an article about LTC facilities closing in the state.

ADJOURNMENT: As there was no further business the meeting was adjourned at 1:24 p.m.

Nancy Giddings, Chair Date

DiAnne Lundgren, Secretary Date

Lacy Sharbono, Recording Secretary Date



TO: Ferry County Health Board of Commissioners
 FROM: Cindy Chase, CNO
 Subject: CNO Report

MEETING DATE: April 27, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • Nurse Staffing We have a new dayshift RN coming named Wendy. She is a master's prepared nurse who all is an educator as well as an ER and ICU nurse. A huge find for our hospital. • Workflow Evaluation We have taken down some of the Covid Barriers out of the hospital and wouldn't you know it, we get a huge surge here in Republic. We are starting bi weekly mandatory staff meetings where we are going to work on work flow and the information regarding PPE
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • Infection Control/ Employee Health We tested almost 200 people last week, and the positives are growing day by day, We are past 40 now and the burden is very much on Katy to do contact tracing and work within the community to help businesses stay open. She has done a phenomenal job. We had hoped with addition of the fire team to help with vaccine scheduling it would free her and I both up. This surge has certainly undermined our plan to get back to our own jobs. The support of the admin team has been excellent as help to advertise to our community about vaccines and now testing. Hoping next month, our surge will be behind us. A reminder to continue to mask up and social distance.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • Swing Beds. • We are down to just 2 swing bed patients and with the covid surge at this point, we are focused on care of our patients and those that visit our ED. • QI/RISK/QMM • No new report today
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • We continue to use CARES money to assist with staffing. • Continue to use in house agency paid for by the cares
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p>

NAC class is in full swing. Students doing their clinical time on the floor. Hoping they will be joining our team when their class is over.

CNO

What a difference a month makes! Last month we were practically bored with Covid 19 testing as we hardly had any. Now, we are doing them non-stop all day long! Kudos to the lab for their efforts. We continue to have help with vaccine clinics. SARS and volunteer nurses have made our vaccine days so much easier. If the fire team has to leave in May, Katy and I are set to go back to pre-fire team plan. As soon as this surge passes.....lots ahead.





TO: Ferry County Public Hospital District #1 Board of Commissioners
 FROM: Julia R Santana
 Subject: Board Report

MEETING DATE: April 27th 2021

As of April 22, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • Kelly Scriver is doing very well with learning the clinic FOC position. Zach has been doing an excellent job of training her. • We need to get our Health Maintenance back up and going and I will be looking for a FTE to be at the front desk, answering phones, making F/U appts and being responsible for Health Maintenance
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • I am going to take advantage of the big centric update that was done and do a "auto verify" on the clinic meds given. This will eliminate 2 clicks/ steps that currently have to be taken when administering a clinic med in CPOE
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • I will be bringing in Katie Jo Rabel to do a mock survey, get our Policy and Procedure Manual up to par and do compliance training for back office staff
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • Our provider numbers were up in March compared to February • I would like to start tracking benchmarks in the clinic such as our ACP, days in AR and denial rate
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> • Dr Waggoner and Pulse started their first clinic days in April and we have a good line of communication set up to get patients tests done prior to next visit. • I still would like to find a podiatrist, but that has been a slow going process • Vasectomies are still rolling in!



TO: Ferry County Public Hospital District #1 Board of Commissioners
 FROM: Brant Truman
 Subject: COO/CFO Report

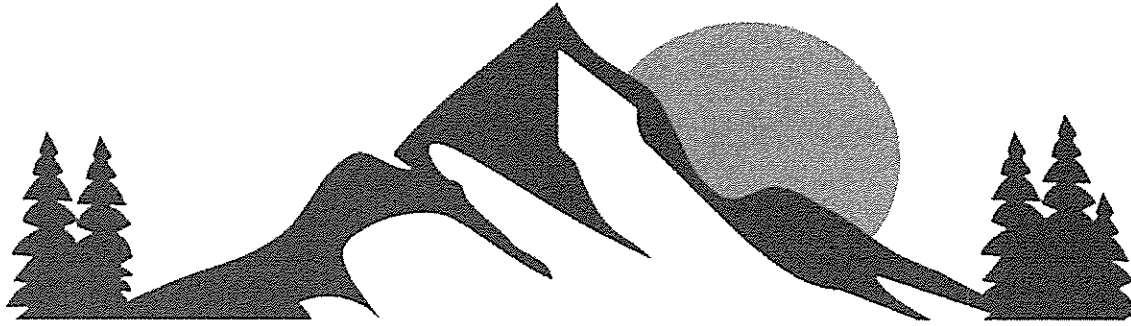
MEETING DATE: April 27, 2020

As of April 23, 2021

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> • Added new pharmacy assistant to drug store. • New Registration Lead starting early next month. • We are bursting at the seams for office space, rearranging the best we possibly can. • Meet with Rural Resources to collaborate on possibly shared space.
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> • Improved COVID testing flow, much appreciate the lab and team for making it all happen. • Improved quality across Registration and program continues to progress, with a focus of add a lead. Excited for improvement. • New Digital Xray is amazing really appreciate the improvement it has made. • Delay in CT installation moved back to August of this year, a lot of delays caused due to COVID.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> • Looking at different opportunities to improve use of our survey tool. • Cardiology went extremely well, seeing an uptick in services. • Working on additional capital projects that will improve the quality of services. • Continual work across the district to improve customer service.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> • Looking at opportunities to pay off debt at accelerated rate, possible refi of current debt to save money. • Looking at Revenue Cycle opportunities. • Continue to work through adjustments related to the CARES act for vaccinations. • All information in for 2020 cost report/audit, working on detailed questions. • LOCAL program will not work for our district, looking at other opportunities as debt is currently cheap. • Total Fiscal Support from the Federal Government. • CARES ACT: \$3,752,874)PPP LOAN: \$1,280,000 (Grant) • Working on getting inventory in place in pharmacy to allow for track and trace on a monthly basis. • Working on a per unit cost measure to allow for CARES funding to be used properly. • Review of Financials presented.
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> • Improved Cardiology will allow for continued growth. • Curlew Rehab clinic is going extremely well, approximately at full time now.

-
- Looking at EMR opportunities.
-

Ferry County Public Hospital District #1 Financial Statements
Month Ending March 31, 2021



Ferry County Health

Ferry County Public Hospital District No. 1

doing business as

Ferry County Memorial Hospital

Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store

Year to Date March 31, 2021

	January	February	March	% of Gross Rev	YTD	% of Gross Rev
Operating revenue:						
Gross patient service revenue	1,893,770	1,798,016	1,946,431	108%	\$ 5,638,216	
Contractual allowances and provisions for uncollectible accounts	(597,445)	(667,872)	(715,484)	-37%	\$ (1,980,801)	-35%
Patient service revenue - (Net contractual allowances)	1,531,807	1,369,339	1,459,160	75%	\$ 4,360,305	77%
Bad debt expense	29,730	41,921	242,532	12%	\$ 314,184	6%
Other operating revenue	4,081	1,212	12,257	1%	\$ 17,549	0%
Total operating revenue	\$ 1,565,618	\$ 1,412,472	\$ 1,713,949	88%	\$ 4,692,039	83%
Operating expenses:						
Salaries and wages	588,711	599,825	698,105	36%	\$ 1,886,641	33%
Employee benefits	177,243	185,097	168,556	9%	\$ 530,895	9%
Professional fees	143,359	142,031	134,966	7%	\$ 420,356	7%
Supplies	132,410	71,042	87,431	4%	\$ 290,883	5%
Purchased services - Utilities	36,947	28,311	25,949	1%	\$ 91,207	2%
Purchased services - Other	173,366	81,494	114,257	6%	\$ 369,118	7%
Pharmacy Drugs	152,674	128,267	206,131	11%	\$ 487,072	9%
Drug Store Retail	1,443	6,173	9,654	0%	\$ 17,271	0%
Insurance	7,997	8,150	9,321	0%	\$ 25,467	0%
Other	36,697	23,964	27,890	1%	\$ 88,551	2%
Rent	11,573	11,573	11,715	1%	\$ 34,861	1%
Amortization	3,601	3,601	3,601	0%	\$ 10,802	0%
Depreciation	72,208	72,425	72,425	4%	\$ 217,059	4%
Total operating expenses	\$ 1,538,229	\$ 1,361,953	\$ 1,570,001	81%	\$ 4,470,183	79%
Gain (loss) from operations	27,388	50,519	143,948	7%	\$ 221,856	4%
Nonoperating revenues (expenses):						
Property taxes	22,230	22,293	33,496	2%	\$ 78,020	1%
Interest earnings	941	763	682	0%	\$ 2,386	0%
Interest expense	(15,475)	(15,779)	(13,262)	-1%	\$ (44,516)	-1%
Grants and donations	9,454	80	6,528	0%	\$ 16,062	0%
Other	1,351,172	14,418	63,483	3%	\$ 1,429,073	25%
Total nonoperating revenues (expenses) - Net	\$ 1,368,322	\$ 21,776	\$ 90,927	5%	\$ 1,481,025	26%
Increase (decrease) in net position	\$ 1,395,710	\$ 72,295	\$ 234,876	12%	\$ 1,702,881	30%

Ferry County Public Hospital District No. 1
 doing business as
 Ferry County Memorial Hospital

Republic Drug Store Income Statement
 Year to Date March 31, 2021

	January	February	March	YTD
Operating revenue:				
Pharmacy revenue - (Allowances)	214,328	215,967	201,952	632,247
Retail Revenue	21,155	23,228	26,260	70,643
Total operating revenue	\$ 235,482	\$ 239,195	\$ 228,212	\$ 702,890
Operating expenses:				
Salaries and wages	29,262	23,879	29,381	82,522
Employee benefits	10,967	30,180	(9,960)	31,187
Utilities	1,412	1,249	912	3,573
Pharmacy Drugs	152,674	128,267	206,131	487,072
Retail	1,443	6,173	9,654	17,271
Supplies	256	2,195	282	2,732
Purchased services- Other	2,450	2,832	1,513	6,796
Taxes and Licences	-	1,177	1,888	3,065
Advertising	-	92	229	321
Professional Fees	-	81	-	81
Other	150	177	517	844
Amortization	3,601	3,601	3,601	10,802
Depreciation	4,432	4,544	4,544	13,519
Total operating expenses	\$ 206,646	\$ 204,447	\$ 248,692	\$ 659,785
Gain (loss) from operations	28,836	34,748	(20,479)	43,105
Nonoperating revenues (expenses):				
Grants and Donations	7,181	-	-	7,181
Interest Expense	(1,433)	(1,505)	(1,493)	(4,430)
Interest earnings	-	-	-	-
Total nonoperating revenues (expenses) - Net	\$ 5,748	\$ (1,505)	\$ (1,493)	\$ 2,751
Increase (decrease) in net position	\$ 34,585	\$ 33,243	\$ (21,972)	\$ 45,856

Ferry County Public Hospital District No. 1

doing business as

Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)

Year to Date March 31, 2021

<i>Assets</i>	YTD Balances January	YTD Balances February	YTD Balances March
Current assets:			
Cash and cash equivalents	\$ 9,715,890	\$ 9,418,932	\$ 9,787,010
Patient trust	500	500	500
Receivables:			
Gross AR	3,682,752	3,812,027	3,529,320
Contractual allowance	(1,481,499)	(1,499,987)	(1,371,907)
Patient AR - Net	2,382,745	2,532,013	2,358,379
Taxes	286,366	269,119	232,731
Estimated third-party payor settlements	(4,874)	(4,874)	(4,874)
Other	267,773	382,289	363,141
Inventories	397,723	398,040	394,041
Prepaid expenses	63,901	76,506	77,169
Total current assets	\$ 13,110,025	\$ 13,072,525	\$ 13,208,097
Noncurrent cash and cash equivalents:			
Restricted cash & cash equivalent, USDA reserve	-	-	-
Internally designated cash and cash equip, funded depreciation	-	-	-
Total noncurrent assets limited as to use	-	-	-
Capital assets:			
Nondepreciable capital assets	27,282	27,282	27,282
Depreciable capital assets - Net of accumulated depreciation	6,442,569	6,398,433	6,322,407
Total capital assets	\$ 6,469,852	\$ 6,425,715	\$ 6,349,689
TOTAL ASSETS	\$ 19,579,877	\$ 19,498,241	\$ 19,557,786

Ferry County Public Hospital District No. 1
 doing business as
 Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)
 Year to Date March 31, 2021

<i>Liabilities and Net Position</i>	YTD Balances January	YTD Balances February	YTD Balances March
Current liabilities:			
Current maturities - Long term debt	310,044	292,668	275,361
Current maturities - Capital lease obligations	56,245	49,114	43,402
Accounts payable	490,424	532,152	382,582
Warrants payable	441,875	292,493	316,572
Sales Tax Payable	1,685	-	-
Patient trust	500	500	500
Payroll and related expenses	183,919	218,974	286,388
Accrued vacation	367,057	387,737	404,474
Unearned tax revenue	244,530	222,300	200,070
Accrued interest payable	12,623	25,471	35,347
CARES ACT FEDERAL FUNDING	3,705,825	3,675,387	3,631,005
Estimated third-party payor settlements	760,164	760,164	760,164
Total current liabilities	\$ 6,574,892	\$ 6,456,961	\$ 6,335,864
Noncurrent liabilities:			
Long term debt - Less current maturities	4,132,331	4,081,603	4,030,795
Capital lease obligations - Less current portion	46,707	44,722	41,297
Total noncurrent liabilities	4,179,037	4,126,326	4,072,092
Total liabilities	\$ 10,753,929	\$ 10,583,286	\$ 10,407,956
Net position:			
Invested in capital assets	1,911,902	1,932,136	1,923,488
Restricted expendables	-	-	-
Unrestricted	6,914,045	6,982,818	7,226,342
Total net position	8,825,947	8,914,954	9,149,830
TOTAL LIABILITIES AND NET POSITION	\$ 19,579,877	\$ 19,498,241	\$ 19,557,786

FINANCE DASHBOARD

Ferry County Public Hospital District #1

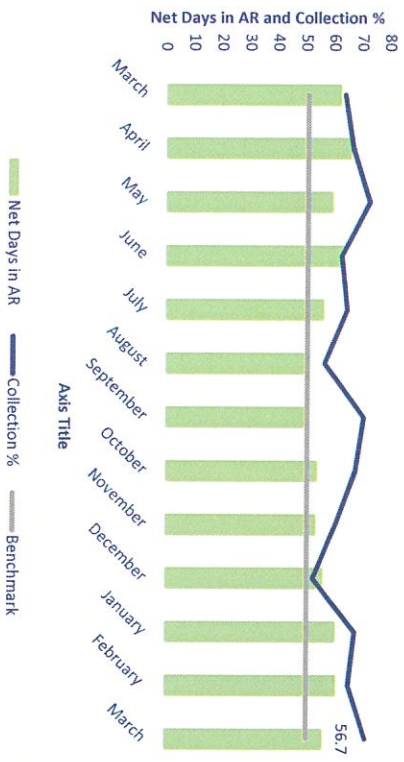
March 31, 2021

Stats	Year To Date				Current Month				
	Current Total	Target	Prior Year	%	Current Total	Target	Prior Year	%	
1 Acute Care Days	43	48	85	36%	9	16	43	36%	
2 Skilled Swing Bed Days	362	112	136	34%	119	38	52	35%	
3 Long Term Swing Bed Days	689	1074	864	28%	232	362	273	24%	
4 Observation Hours	651	585	411	12%	173	197	166	0%	
5 Admissions (Acute)	12	19	15	1%	4	6	10	0%	
6 Average Length of Stay (Acute)	3.08	3.00	3.29	1%	2.24	4.00	3.33	0%	
7 Outpatient Visits	2720	2467	2390	2%	1056	832	667	2%	
8 ED Visits	402	424	407	1%	137	143	133	1%	
9 Emergency Admit to Inpatient	1,49%	3,00%	4,67%	0.73%	0.73%	2,80%	7,52%	0.28%	
10 Procedures	44	58	45	24%	24	20	12	12%	
11 Clinic Visits	1431	2602	2547	24%	827	877	721	24%	
12 Rehab Treatments	3480	2560	2608	26%	1365	863	303	26%	
13 Imaging Visits	928	1038	945	10%	324	350	263	9%	
14 Lab Visits	7242	6730	5992	11%	2404	2268	2042	11%	
Profitability									
14 Revenue Deductions % of Gross Revenue	36%	30%	36%	37%	37%	30%	40%	37%	
15 Salaries % Gross Patient Revenue	34%	45%	34%	36%	36%	45%	35%	35%	
16 Benefits % of Salary Expense	28%	26%	28%	24%	24%	26%	24%	24%	
17 Bad Debt % Gross Patient Revenue	12%	2%	1%	12%	12%	2%	0%	0%	
18 Charity % Gross Patient Revenue	1%	1%	0,28%	0,31%	0,31%	1%	0,84%	0,31%	
19 Total Salary Expense	\$ 1,886,641	\$ 1,800,000	\$ 1,657,919	1%	\$ 698,105	\$ 600,000	\$ 572,097	1%	

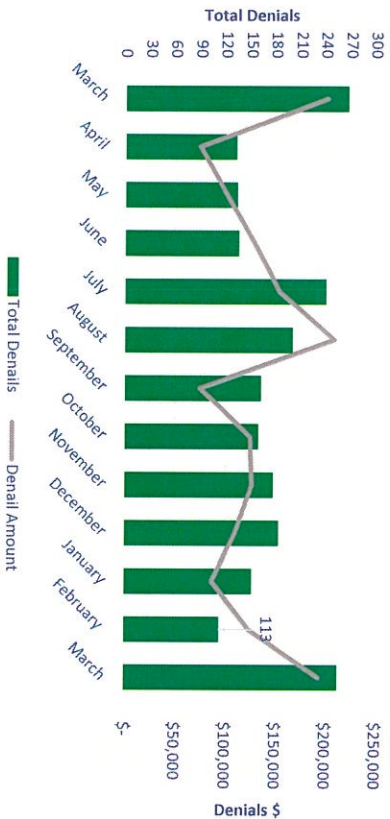
- Key**
- Meets or exceeds budget/target
 - Does not meet budget/target expectations by 5% or less
 - Does not meet budget/target expectations by greater than 5%

2021 Revenue Cycle

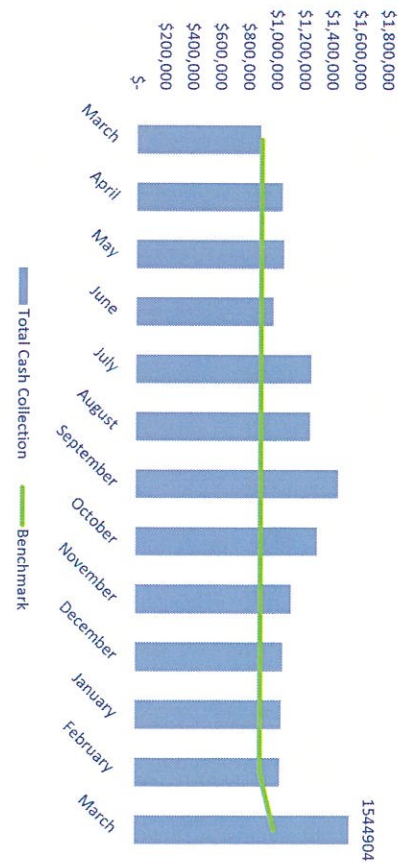
Net Days in Accounts Receivable



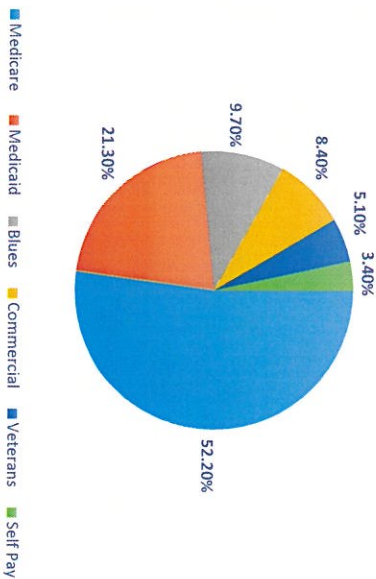
Total Avoidable Denials



Cash Collections - Patient Accounts

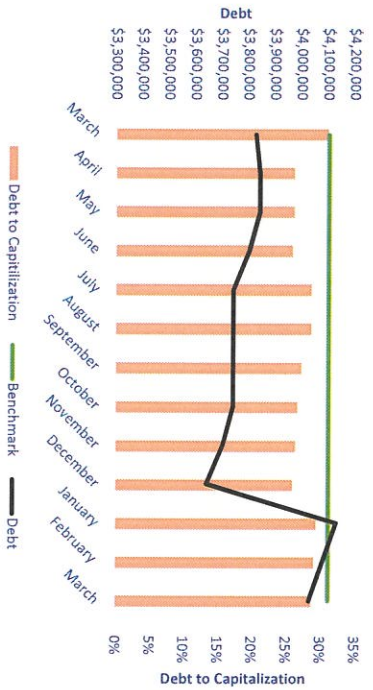


Payer Mix - 13 Month Average

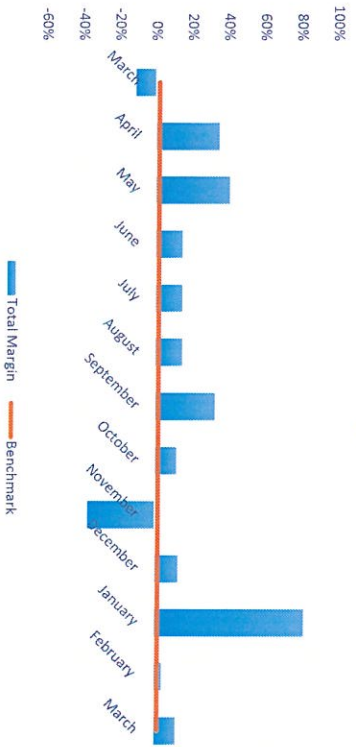


2021 Liquidity

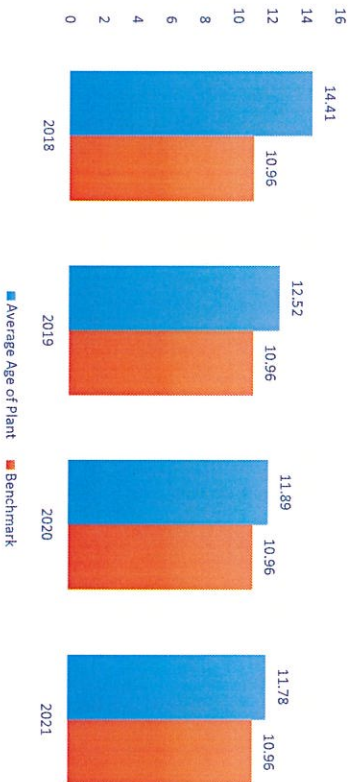
Debt to Capitalization



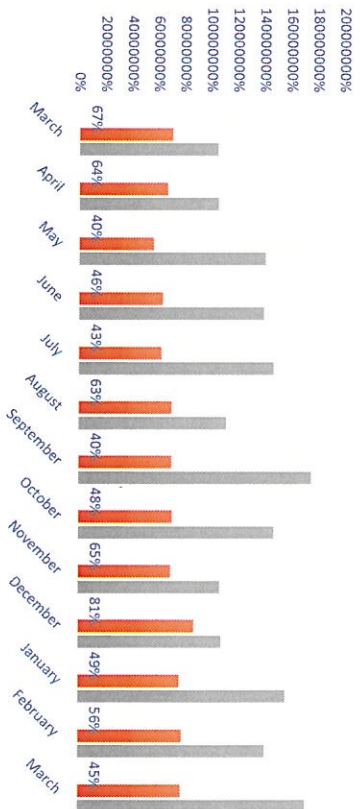
Total Margin



Average Age of Plant

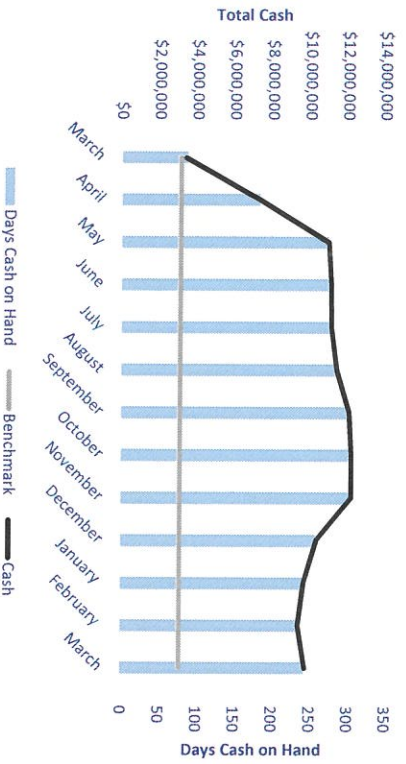


Labor Expense as a % of Operating Revenue

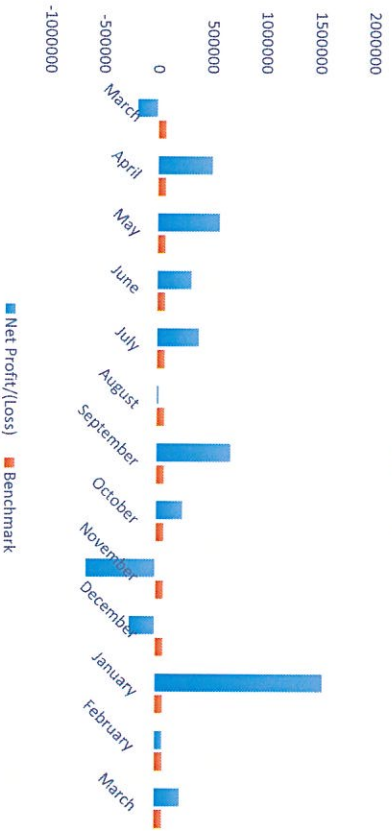


2021 Financial

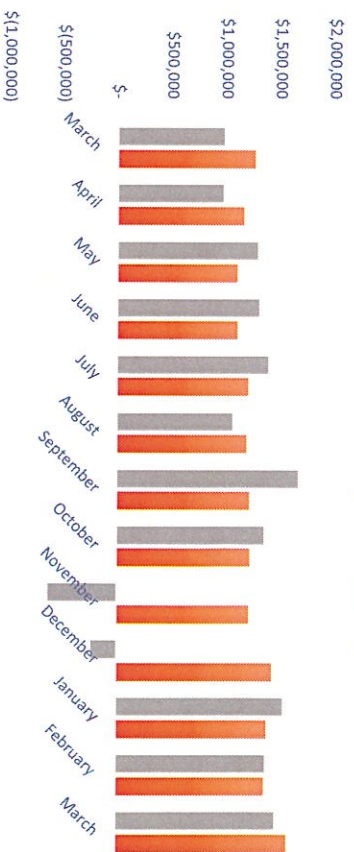
Days Cash on Hand



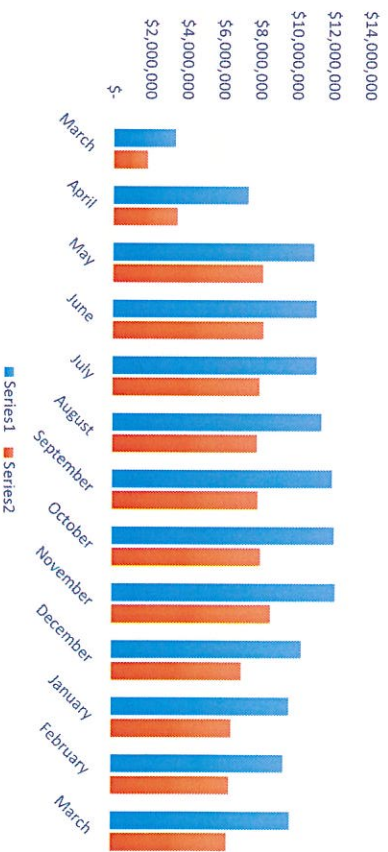
Net Profit/(Loss)



Net Patient Revenue vs Operating Expense



Cash vs Current Payables





TO: Ferry County Health Board of Commissioners
 FROM: Aaron Edwards, CEO
 Subject: CEO Report

MEETING DATE: April 27, 2021

As of April 22, 2021

As of April 22, 2021	
People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> We have signed a husband and wife physician team to offer family practice/internal medicine services in the clinic effective 9/7/2021. Formal announcement coming soon. Finally received licensure from the DOH for the Republic Drug which will allow Rob Slagle the ability to transition the PIC/POC role to Britni Riley, Rph. Rob Slagle wrote a letter to the editor and community urging vaccination, masking, etc. So far our Facebook posting has received over 7,000 views! We are hopeful that vaccination demand will pick up again here in the next few weeks. Working towards 501C3 status to have an easier time with federal loan repayment programs + be able to offer additional retirement options.
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> Unfortunately we have had to withdraw access for visiting our LTC and ALF residents until this current C19 outbreak has subsided.
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> The lab has performed 317 C19 tests since the start of the "Eagles outbreak". 64 patients positive, 18 tests still pending (from 4/11 to 4/22). Please thank the lab for the extraordinary efforts this past week! We have sent samples out to the state lab for variant testing. We are offering first dose C19 vaccinations each Friday (Moderna, primarily). We will offer a Pfizer first dose vaccine day 4/30 in order to get the 16-17 year olds. Hopeful for pediatric approvals/dosing soon for both Moderna and Pfizer. Met with Rural Resources leadership to discuss possible colocation of a discharge planner and care coordinators in the future. Possible shared dietician as well. No word yet if the airport budget ask has been approved by the state. Word should come shortly.
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> District finances continue on a positive path. Clinic visits appear to be improving, we will see if the present C19 outbreak slows visits (no initial substantial impact seen).
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> Looking towards the possibility of joining a statewide ACO through the collaborative. 64 slice CT delayed a little due to DOH/engineering work on electrical.