



BOARD OF COMMISSIONERS' MEETING

September 26, 2023 @ 9:00AM the HUB

<https://us06web.zoom.us/j/89584329356?pwd=Y0dZT1VldmNkV2JMZ09MRVROalZvQT09>

Meeting ID: 895 8432 9356

Passcode: 260559

One tap mobile

+12532158782, 89584329356# US (Tacoma)

Mission Statement:

“To strengthen the health and well-being of our community through partnership and trust.”

AGENDA

		Page(s)
Call to Order	Nancy Giddings	
Quorum Established	Nancy Giddings	
Review, Amend, Accept Agenda	Nancy Giddings	
Introduction of Board, District Employees and Guests <i>Employee Council Representative</i>	Nancy Giddings	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>		
Approval of Consent Agenda	ACTION Nancy Giddings	
<ul style="list-style-type: none"> • Minutes 8.22.23 Board Meeting • Resolution 2023 #4 • Approval of Warrants • Financial Write-Off Report 		
Executive Session- if applicable	Nancy Giddings	
<i>To consider information regarding quality improvement committee §42.30.110(1)(0)</i>		
Open Session -Action, if applicable regarding executive session	Nancy Giddings	
Correspondence	Nancy Giddings	
Public Comments	Nancy Giddings	
EHR Report	Karen Quinnell	
Environment of Care/ Safety Update	Adam Volluz	

Compliance Report	Spencer Hargett	
CNO Report/ Quality Improvement	Mike Martinoli	8-13
COO Report	Debbie DeCorde	14-20
Medical Staff Report	Richard Garcia, MD	21
CEO/CFO Report	Jennifer Reed	22-30

Old Business

Nancy Giddings

- Board QI Project
- Health Foundation
- Republic Drug Store - Reader board
- Board Vacancy-Keller
- Facility Update/Master Plan
- New Hire Orientation Schedule
 - 10/10 –
 - 10/25 –

Board Representative Reports

- | | |
|------------------------------|--------------------------------|
| • Finance | Ron Bacon/Sarah Krausse |
| • Quality Improvement | DiAnne Lundgren |
| • Compliance/Risk Management | Ron Bacon/Sarah Krausse |
| • Medical Staff | Nancy Giddings/DiAnne Lundgren |
| • Credentialing | DiAnne Lundgren/Nancy Giddings |

Request for Reappointment of Courtesy Privileges for the following provider:

- Donald Canaday, MD

EMS	Nancy Giddings
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New Business

- | | |
|----------------------------------|----------------|
| • Resolution #5 – DEA Settlement | Nancy Giddings |
|----------------------------------|----------------|

Executive Session- if applicable	Nancy Giddings
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To consider information regarding quality improvement committee §42.30.110(1)(0)

Open Session -Action, if applicable regarding executive session	Nancy Giddings
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Adjournment	Nancy Giddings
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Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted. The Public is encouraged to attend; Handicap access is available.

Next regularly scheduled meeting is October 24, 2023 @ 09:00 am in the HUB Conference Room



**BOARD OF COMMISSIONERS' MEETING
August 22, 2023**

CALL TO ORDER: Board Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:31 am, on August 22, 2023 in the Curlew Civic Hall and via zoom (audio only).

Commissioners in attendance were Nancy Giddings, Sarah Krausse and DiAnne Lundgren, and Ron Bacon (zoom). Jennifer Reed, CEO/CFO; Debbie DeCorde, COO; Mike Martinoli, CNO; Spencer Hargett, Compliance (zoom); Amber Gangon, Executive Coordinator; Adam Volluz, Facilities Manager; Karen Quinnell, Informaticist (zoom); Cody Davidson, IT; Lacy Sharbono, HR Coordinator (zoom), Dawn Fritts, Nurse Manager (zoom) and James Davidson, IT Manager (zoom) were also present.

GUESTS: Laura Scott of Curlew

QUORUM ESTABLISHED: A quorum was present.

REVIEW, AMEND, ACCEPT AGENDA: A motion was made by Lundgren to amend the agenda to add Board Vacancy to New Business and was seconded by Krausse to amend the agenda as stated. The motion passed unanimously.

INTRODUCTION OF THE BOARD AND GUESTS: No introductions made.

APPROVAL OF CONSENT AGENDA: A motion was made by Lundgren and seconded by Krausse to accept the consent agenda. The motion passed unanimously.

CORRESPONDENCE: Giddings read community correspondence.

PUBLIC COMMENTS: Laurel Scott introduced herself and asked about the schedule in the Curlew clinic and if there would be a provider more than one day a week in the future. She also asked about the provider rotation and if it would be the same physician assigned so that folks were able to establish care again.

EHR REPORT: Quinnell gave her report

ENVIROMENT OF CARE/ SAFETY UPDATE: Volluz gave his report.

COMPLIANCE REPORT: Hargett gave his report.

DEPARTMENT SPOTLIGHT: No department spotlight. The Republic Drug Store will be the next department in September and the Republic Medical Clinic in October.

CNO REPORT: Martinoli gave his CNO Report.

COO: DeCorde gave her COO report.

Giddings called for a break in session at 11:30 am. Open session resumed at 11:40 am.

MEDICAL STAFF REPORT: Dr. Garcia gave his report via PowerPoint slide.

CEO & CFO REPORT: Reed gave her CEO/CFO report.

FINANCIAL REPORT: Reed gave her financial report.

OLD BUSINESS:

- **Board QI Project:** Nothing to report.
- **Health Foundation:** Nothing to report.

- **Republic Drug Store-Readerboard:** *The proposal has to be brought before the City Counsel and also approved by the City Planner and Building Inspector. The Board is requesting the project move forward.*
- **Orientation Schedule:**
 - 9/12 – Nancy Giddings
 - 9/27 – Sarah Krausse

BOARD REPRESENTATIVE REPORTS:

- **Finance:** *Nothing to report.*
- **Quality Improvement:** *Nothing to report*
- **Compliance/Risk Management:** *Proposed new agenda item regarding staff response to internal emergencies.*
- **Medical Staff:** *Nothing to report.*
- **Credentialing:**
 - *A motion was made by Lundgren and was seconded by Krausse to approve the request for re-appointment of Active Medical Staff Privileges for Matthew Short, MD. The motion passed unanimously.*
 - *A motion was made by Lundgren and was seconded by Krausse to approve the request for re-appointment of Active Medical Staff Privileges for Patty Short, MD. The motion passed unanimously.*
 - *A motion was made by Lundgren and was seconded by Krausse to approve the request for reappointment by proxy of Courtesy Medical Staff Privileges for the following Integra Provider/s: Mark Alder, MD; Stephanie Simonson, MD; James Eaton, MD; and Patrick Cox, MD. The motion passed unanimously.*
- **EMS:** *Architect has been hired and they are making progress.*

NEW BUSINESS:

- **Facility Update/Master Plan:** *First pre-application meeting with USDA went well. Received approval to move forward. Next step is a short financial feasibility study.*
- **Board Vacancy:** *Haven’t received official letter of intent from John Stensgard. The Board would like to open up the application process and advertise for submissions.*

EXECUTIVE SESSION: *Executive Session was called at 12:30 pm regarding RCW §42.30.110(o), Quality Improvement Committee, FCPHD CEO, COO and CNO were asked to join the executive session. The Board requested 10 minutes.*

OPEN SESSION: *Resumed at 12:40 pm. No action was taken.*

EXECUTIVE SESSION: *Executive Session was called at 12:45 pm regarding RCW §42.30.110(1)(g), Performance of a Public employee, FCPHD CEO was asked to join the executive session. The Board requested 30 minutes.*

OPEN SESSION: *Resumed at 1:15. No action was taken.*

ADJOURNMENT: *As there was no further business, the meeting was adjourned at 1:16 pm.*

Nancy Giddings, Chair	Date	DiAnne Lundgren, Secretary	Date
Amber Gangon, Recording Secretary	Date		



Ferry County Health

RESOLUTION 2023 #4

A RESOLUTION OF THE FERRY COUNTY HEALTH BOARD OF COMMISSIONERS, REPUBLIC WASHINGTON, AUTHORIZING THE DISPOSAL OF SURPLUS SMALL EQUIPMENT AND SUPPLIES.

WHEREAS, the District purchased and/or was donated several pieces of small equipment and supplies several years ago for multiple uses in different departments.

WHEREAS, the small equipment and supplies listed on attached Exhibit A are no longer in use and are in poor shape or obsolete,

WHEREAS, Exhibit A list of items are no longer necessary for the District’s use and it would be an inefficient use of resources to move or continue to store them,

THEREFORE, the Ferry County Health Commissioners hereby resolve the aforementioned small equipment and supplies listed on Exhibit A shall be deemed surplus and disposed of by the District Policy, at the discretion of the Plant Manager.

RESOLVED, this 26th day of September 2023.

APPROVED at regular meeting of the Commissioners of Ferry County Health, Republic, Washington, this 26th day of September 2023.

Nancy Giddings, Chair Date

Ronald Bacon, Vice Chair Date

DiAnne Lundgren, Secretary Date

Sarah Krausse, Commissioner Date

Board of Commissioners

*36 Klondike Rd, Republic, WA 99166
P. (509) 775-8242 F. (509) 775-3866*

Asset Disposal Sheet (Quarterly Report)
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)
 For 3rd Quarter, 2023

DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS	DISPOSAL TIMELINE	COMMENTS
	ADC Dryer 874050	Non-working/parts removed	Recycle	ASAP	
	Koch sound proof booth 934-07001	No Used	Recycle	ASAP	

APPROVED BY: _____

Facilities Mgr _____ Date: _____

CFO/CEO _____ Date: _____

BOD _____ Date: _____

Resolution 2023 #4
 Date Approved by BOC: 9/26/2023

Board Report

September 26, 2023



CNO Report

Mike Martinoli

September 26, 2023



CNO

➤ Follow-up

- **PHAB**—state NAC skills evaluator updates
- **RN**—NOC shift updates
- **Education:** Recent simulation days—teamwork and stewardship moment
 - Scenario based education
 - Feedback from nursing staff
- **Communication:** Endoscopy RN and Care Coordinator work phones



CNO

➤ **Coming-up**—community engagement

- **Republic High School**

- ❖ Running Start program and connection to NAC Class

- **Breast Cancer Awareness Month**

- ❖ Partnership with Kinross

- ❖ Screening access-->3D mammography van in Ferry County



CNO

➤ Need to Know

County Covid-19 vaccination data:

- ❖ PCR screenings Pre-Admission
- ❖ Nurse phone notification and consultation after lab diagnosis
- ❖ Collaboration with NETCHD to distribute pulse oximeters
- ❖ EH RN--Detailed consultation for staff illness and return to work guidance
- ❖ RSV Education at Med Staff meeting

Vaccinations in Ferry County, Washington

People Vaccinated	At Least One Dose	Completed Primary Series	Updated (Bivalent) Booster Dose
Total	4,915	4,482	1,126
% of Total Population	64.4%	58.8%	14.8%
Population ≥ 5 Years of Age	4,910	4,478	1,126
% of Population ≥ 5 Years of Age	67.4%	61.4%	15.4%
Population ≥ 12 Years of Age	4,753	4,344	1,111
% of Population ≥ 12 Years of Age	69.9%	63.9%	16.3%
Population ≥ 18 Years of Age	4,442	4,076	1,077
% of Population ≥ 18 Years of Age	69.7%	64%	16.9%
Population ≥ 65 Years of Age	1,694	1,594	651
% of Population ≥ 65 Years of Age	78.6%	74%	30.2%



- ❖ https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=all_states&list_select_county=all_counties&data-type=Vaccinations

➤ Nursing Volume Data:

- August 2023

- Roundtable & Questions

➤ Availability remains for one male and one female NSS admission.

FINANCE DASHBOARD
Ferry County Public Hospital District #1
August 31, 2023

Inpatient and Emergency Department		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	YTD	YTD Target	2022
Acute Care Patient Days	●	10	17.00	20.00	28.00	11.00	13.00	29.00	24.00	142	80	226
OBS Patients	●	7.78	6.00	-	-	-	-	-	3.00	17	24	68
Skilled Swingbed patient days	●	117.00	88.00	119.00	116.00	113.00	116.00	122.00	129.00	920	960	605
Average SSB Census	●	3.77	3.14	3.84	3.87	3.65	3.87	3.94	4.16	4	4	2
Admissions	●	4.00	3.00	8.00	9.00	4.00	2.00	10.00	5.00	45	48	67
Average Length of Stay	●	2.50	5.67	2.50	3.11	2.75	6.50	2.90	4.80	4	2	1
ED Visits	●	152.00	148.00	210.00	184.00	215.00	201.00	219.00	214.00	1543	1472	1471
Same Day Surgery	●	5.00	11.00	11.00	13.00	15.00	19.00	12.00	18.00	104	192	158
Outpatient Procedures	●	-	64.00	78.00	56.00	66.00	93.00	101.00	98.00	556	1	188

Key

●	Meets or exceeds budget/target
●	Does not meet budget/target expectations by 5% or less
●	Does not meet budget/target expectations by greater than 5%

Hospital RN Outpatient/Wound Care Visits: 69 patients

ED to Admission: 7 patients

ED Transfers: 16 patients

Future KPI Reporting will include:

- OP Wound Care
- Left AMA
- ED Admit to Triage Average



QI Committee Report

➤ Upcoming:

- Infection Prevention RN to attend WSHA Rural DELTA Quality Day 09/25/23
- Initiating QIC charter

Results from WSHA rural quality listening session:

Suggestions for WSHA

- support for compliance with all regulations -- organized list, new law support, what am I missing?
- visibility of the great work that rural hospitals do
- help with transfers to higher levels of care (regulatory challenges, etc.)
- support/training for nurse leaders
- support for building projects (regulatory, advocacy)
- funding for pilot innovations (tele-sitting, etc.)
- email summary of grant opportunities would be helpful
- hear from each other on operationalizing new nurse staffing requirements



COO Report

Debbie DeCorde

September 26, 2023



COO

➤ Follow-up

- Ratified Contract Bargaining Agreement; Aug. 30, 2023
 - ❖ HR met with Managers with contracted employees and clinic staff to review contract
- Republic Drug Store
 - ❖ Mark Critchlow – new Pharmacist starts on September 27
 - ❖ Staffing updates with RDS and Hospital Pharmacy
- Republic Medical Clinic
 - ❖ Locums Tenens
 - ❖ Letter to all patients regarding staffing updates and provider staffing level update
 - ❖ ED referral protocol updated



COO

➤ Coming Up

➤ Republic Medical Clinic

- ❖ Flu clinics and latest COVID vaccine information
- ❖ Submitted paperwork to DOH – Vaccines for Adults IIS program
- ❖ Department of Health's new Fruit and Vegetable program
- ❖ Provider Recruiting updates

➤ Rehabilitation Department

- ❖ Referral increasing, Physical Therapist Rob Gorycki returns October through February

➤ Republic Drug Store

- ❖ Pharmacy Technician program progress and future planning

➤ Cancer awareness month and Kinross partnership



COO

➤ Need to Know

- Assisted Living Facility (ALF)
 - ❖ Staffing model update
- Laboratory
 - ❖ New Chemistry Analyzer is implemented and performing well, improved communication
 - ❖ National Blood Shortage – everything is needed, Type O is in the highest demand
- Welcome (Thanks Human Resources!)
 - ❖ Dezirate Sanche
 - ❖ Carletta Hughes
 - ❖ Brandon Gerken
 - ❖ Kristine Carlson
 - ❖ Amanda Rose Knight
 - ❖ Vicky Richmond
 - ❖ Darra Large

➤ Q&A



COO - Dashboard

FINANCE DASHBOARD
Ferry County Public Hospital District #1
August 31, 2023

Outpatient and Ancillary Services		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	YTD	YTD Target	2022
11 Republic Clinic #Visits	●	796	580	916	681	830	762	740	806	6,111	7,320	6,663
12 Physical Therapy Visits	●	506	476	553	550	539	574	418	497	4,113	4,400	2,756
13 Imaging Exams	●	321	320	406	388	432	451	454	475	3,247	2,800	2,991
14 Lab # Billable Tests	●	2628	1929	2902	2525	2896	2839	2912	2972	21,603	18,144	22,782
15 Drugstore Prescriptions Filled	●	4526	4223	4856	4315	4842	4537	4446	4741	36,486	35,333	57,685

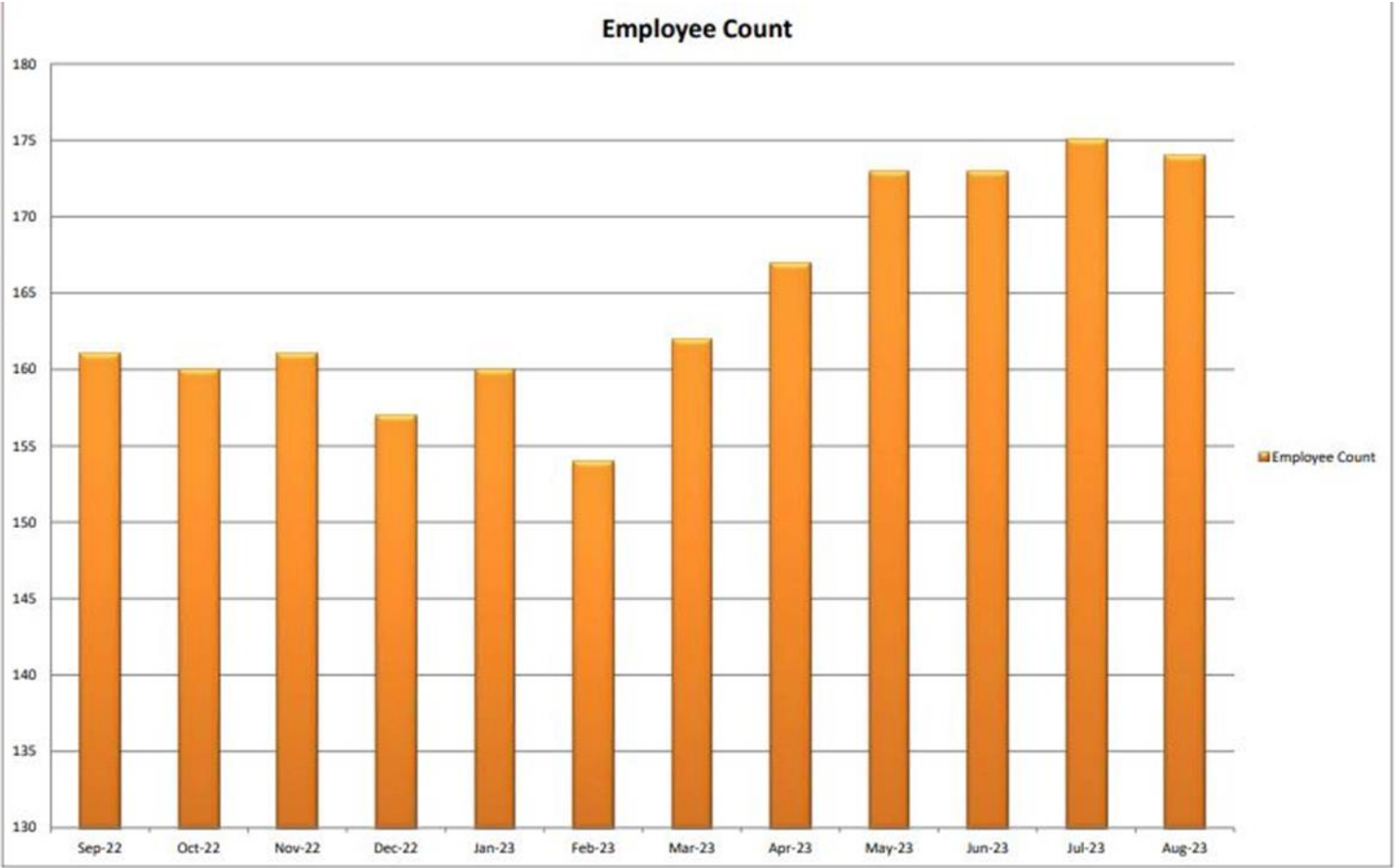
Key

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

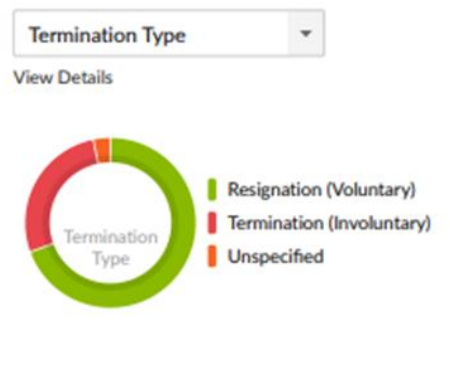
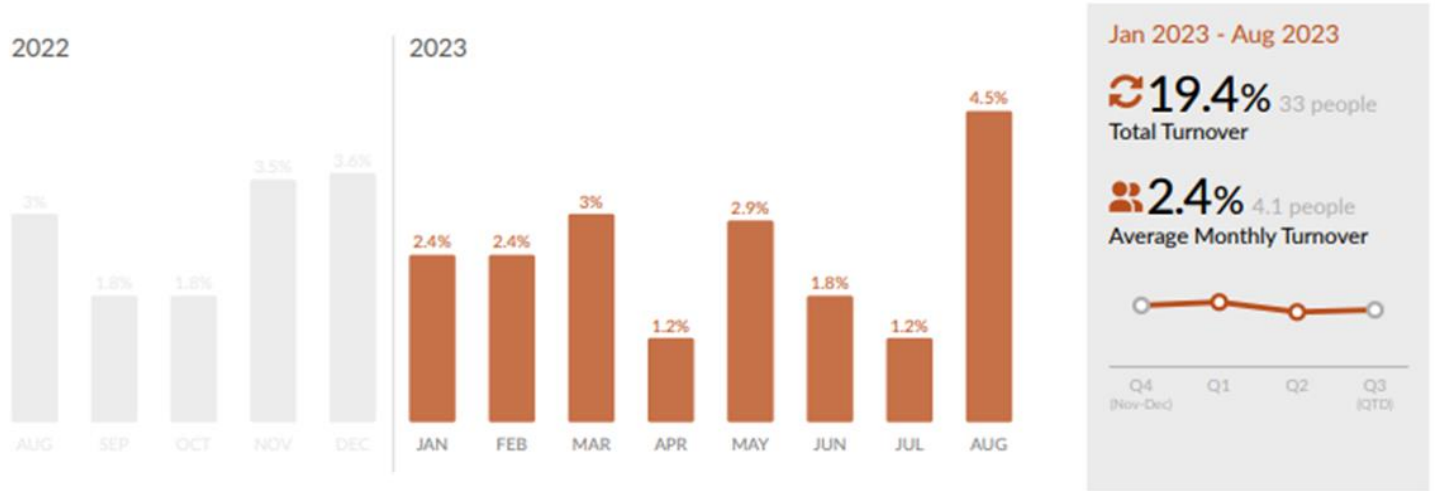


COO – Headcount Report

Month	Employee Count
Sep-22	161
Oct-22	160
Nov-22	161
Dec-22	157
Jan-23	160
Feb-23	154
Mar-23	162
Apr-23	167
May-23	173
Jun-23	173
Jul-23	175
Aug-23	174



COO – Turnover Report YTD



Medical Staff Report

- Transfers are still difficult with Sacred Heart and others with no beds. (See CEO report on capacity issues)
- Core Providers doing a walk-through next week to work on hospital and ER protocols and flow.
- Schedule and equipment work session weekend of the 29th in Nelson with all block providers.
- Meditech
 - Meditech still with challenges. Goal is to gather a list of priorities and dedicate some time.
 - Looking forward to working with billing to see overview of charge capture
 - Fine tuning and building order sets still ongoing.

Dr. Garcia

September 26, 2023



CEO/CFO Report

Quality/Safety: by constantly holding ourselves to a higher standard.

Integrity: through honesty and respect.

Compassion: by providing a nurturing and caring environment

Stewardship: by utilizing our resources to their highest and best purpose.

Teamwork: by working together in a culture that promotes excellence.

Jennifer Reed

September 26, 2023



Follow-up

➤ Follow-up

- DEA Memorandum
- Mobile Integrated Health Unit update. Still waiting on equipment and vehicle.
- Update on Provider Engagement. Matt Johnson and Melissa have both signed contracts, we have hired a PA for walk-in traffic only which should free up other providers to build/solidify their panels.
- The Charity Care pronouncement I have been discussing has occurred. DOH has said explicitly that no geographic boundaries can be implemented in charity care policy. Ours does not but this COULD impact our charity care in the future as international patients are also included in this. (statement attached)
- Generator discussion



CEO/CFO

➤ Coming Up

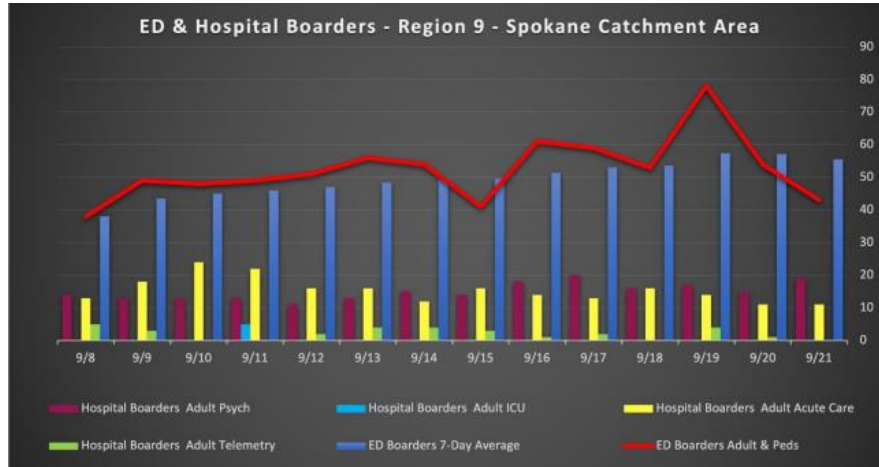
➤ Need to Know

- Capacity issues across state (See attached statistics)
- Legislation

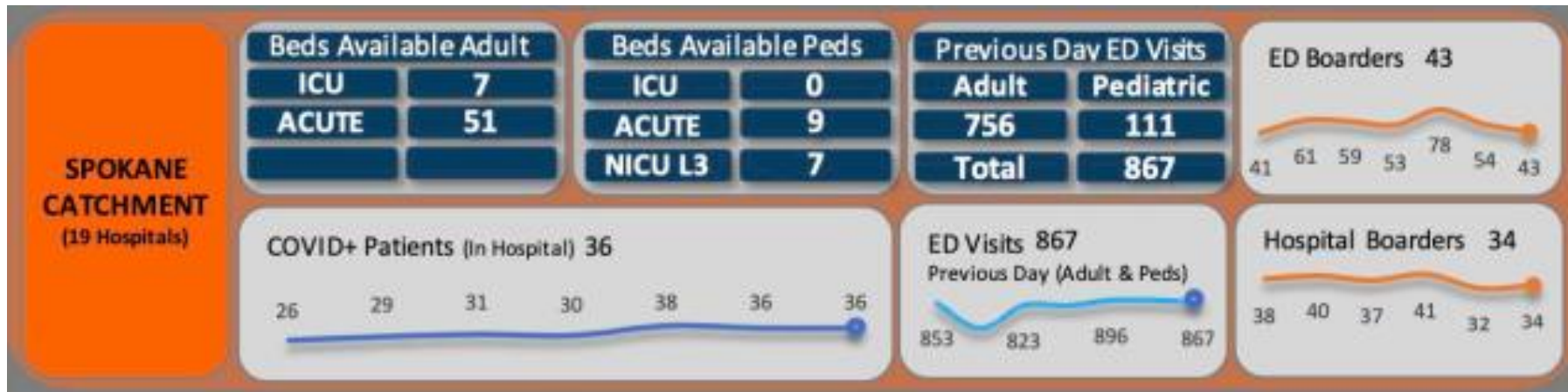
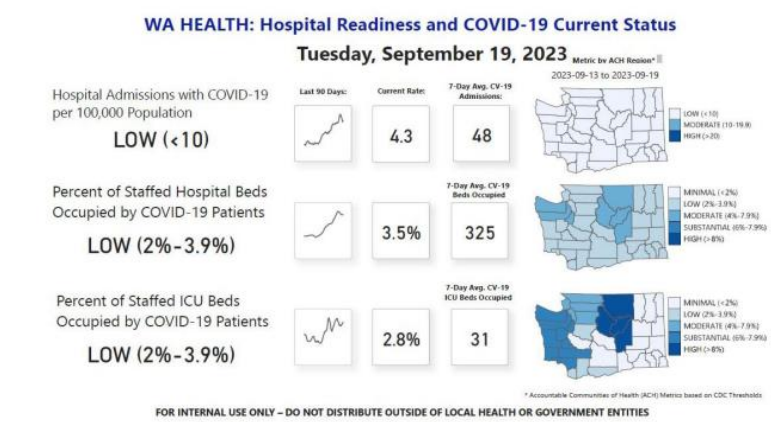
➤ Q&As



Eastern Washington Capacity at a glance



WA Health Hospital Readiness and COVID-19 Current Status (As of 9/19/23):



CEO/CFO-Financials

- Income Statement and Balance Sheets (Includes restated YTD June)
- Key Performance Metrics



Ferry County Public Hospital District No. 1

doing business as

Ferry County Health

Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store

Year to Date August 31, 2023

MTD	Budget	Variance		YTD	YTD Budget	Variance
\$ 2,782,897	\$ 2,466,428	\$ 316,469	Operating revenue:	\$ 19,214,989	\$ 19,731,419	\$ (516,430) a.
(750,224)	(813,321)	63,097	Gross patient service revenue	(6,778,953)	(6,506,568)	(272,385) b.
2,032,673	1,653,102	379,571	Contractual allowances and provisions for uncollectible accounts	12,436,035	13,224,851	(788,816)
310,210	239,919	70,291	Patient service revenue - (Net contractual allowances)	2,261,816	1,919,349	342,467
95,348	54,062	41,286	Drug Store gross revenue	758,127	432,486	325,641
			Other operating revenue			
^{27%}	^{33%}		Total operating revenue	^{35%}	^{33%}	
\$ 2,438,231	\$ 1,947,083	\$ 491,148		\$ 15,455,978	\$ 15,576,686	\$ (120,708)
			Operating expenses:			
1,044,347	896,254	(148,093)	Salaries and wages	7,711,418	7,170,050	(541,368) c.
192,910	214,815	21,905	Employee benefits	1,619,275	1,718,508	99,233
203,949	60,366	(143,583)	Professional fees	696,271	482,933	(213,338) d.
362,325	289,477	(72,848)	Supplies	2,285,233	2,315,849	30,616
34,916	24,316	(10,600)	Purchased services - Utilities	194,970	194,539	(431)
243,396	128,350	(115,046)	Purchased services - Other	1,249,065	1,026,807	(222,258) e.
23,350	13,945	(9,405)	Insurance	86,883	111,558	24,675
38,412	51,621	13,209	Other	378,341	412,950	34,609
23,349	20,800	(2,549)	Rent	177,052	166,400	(10,652)
82,446	81,823	(623)	Depreciation	657,490	654,575	(2,915)
\$ 2,249,400	\$ 1,781,767	\$ (467,633)	Total operating expenses	\$ 15,055,999	\$ 14,254,169	\$ (801,830)
\$ 188,830	\$ 165,316	\$ 23,514	Gain (loss) from operations	\$ 399,979	\$ 1,322,517	\$ (922,538)
			Nonoperating revenues (expenses):			
30,415	34,337	(3,922)	Property taxes	260,770	274,691	(13,921)
(2,613)	(2,119)	(494)	Interest earnings	(23,953)	(16,956)	(6,997)
-	-	-	Interest expense	3,289	-	3,289
23,312	-	23,312	Other	164,446	-	164,446
60,704	32,218	28,486	Total nonoperating revenues (expenses) - Net	404,552	257,735	146,817
\$ 239,944	\$ 197,534	\$ 42,410	Increase (decrease) in net position	\$ 804,531	\$ 1,580,252	\$ (775,721)
^{9%}	^{8%}			^{4%}	^{8%}	

Notes to Financial Statements:

- a. Month ended better than budget
- b. Salaries and wages still over budget due to staffing issues, and agency/temporary pay rates.
- d. Professional fees should start to level as these are paid at the beginning on the year.
- e. Purchased services leveling out and should catch up to budget in quarter 4.



Ferry County Public Hospital District No. 1

doing business as

Ferry County Health



Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)
Year to Date August 31, 2023

	YTD Balances		
	August	July	Variance
Assets			
Current assets:			
Cash and cash equivalents	\$ 4,204,555	\$ 3,459,317	\$ 745,238
Receivables:			
Gross AR	10,471,948	10,724,626	(252,678)
Contractual allowance	(4,091,386)	(4,284,844)	193,458
Patient AR - Net	\$ 6,380,562	\$ 6,439,782	\$ (59,220)
Taxes Levy	123,697	126,163	(2,466)
Estimated third-party payor settlements	-	-	-
Other	41,377	75,487	(34,110)
Inventories	546,838	545,006	1,832
Prepaid expenses	174,530	192,996	(18,466)
Total current assets	\$ 11,471,559	\$ 10,838,751	\$ 632,808
Capital assets:			
Nondepreciable capital assets	47,282	47,282	-
Depreciable capital assets - Net of accumulated depreciation	5,941,094	6,020,253	(79,159)
Construction in Progress	576,558	572,308	4,250
Total capital assets	\$ 6,564,934	\$ 6,639,843	\$ (74,909)
TOTAL ASSETS	\$ 18,036,493	\$ 17,478,594	\$ 557,899
Liabilities and Net Position			
Current liabilities:			
Accounts payable	328,720	36,617	292,103
Payroll and related expenses	734,072	623,786	110,286
Other Current Liabilities	783,285	863,031	(79,746)
Total current liabilities	\$ 1,846,077	\$ 1,523,434	\$ 322,643
Noncurrent liabilities:			
Long term debt	1,515,078	1,515,663	(585)
Capital lease obligations - Less current portion	(5,250)	(1,147)	(4,103)
Total noncurrent liabilities	1,509,828	1,514,516	(4,688)
Total liabilities	\$ 3,355,905	\$ 3,037,950	\$ 317,955
Net position:			
Invested in capital assets	13,876,057	13,876,057	-
Current Year Earnings	804,531	564,587	239,944
Total net position	\$ 14,680,588	\$ 14,440,644	\$ 239,944
TOTAL LIABILITIES AND NET POSITION	\$ 18,036,493	\$ 17,478,594	\$ 557,900

CEO/CFO-Key Performance Indicators

FINANCE DASHBOARD
Ferry County Public Hospital District #1
August 31, 2023

Profitability		YTD	YTD Target	2022
Revenue Deductions % of Gross Revenue	●	35%	38%	39%
Salaries % Gross Patient Revenue	●	40%	34%	31%
Benefits % of Salary Expense	●	21%	24%	24%
Bad Debt % Gross Patient Revenue	●	0.8%	2.00%	0.59%
Charity % Gross Patient Revenue	●	3.8%	3%	0.27%
Total Salary Expense	●	\$ 7,711,418	\$ 7,170,050	\$ 7,711,418

Net Income		YTD	YTD Target	2022
Hospital/Clinic and Klondike Hills	●	\$ 804,531	\$ 1,580,252	\$ 1,633,612
Operating Margin	●	9.00%	7.09%	8.76%
Long-term debt to capitalization				

Cash and Liquidity		YTD	YTD Target	2022
Days Cash on Hand	●	68	78	134

Key

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%



