



**BOARD OF COMMISSIONERS' MEETING**

May 24, 2022, 10:30 a.m., in the HUB Conference Room & Zoom  
<https://zoom.us/j/92472952116?pwd=TURCZUg5dGVyUGRKNTI0YmhOczg1dz09>  
 Meeting ID: 924 7295 2116  
 Passcode: 260559  
 One tap mobile  
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 Mission Statement

*“To strengthen the health and well-being of our community through partnership and trust.”*

**AGENDA**

	Page(s)		
Call to Order		Nancy Giddings	
Quorum Established		Nancy Giddings	
Review, Amend, Accept Agenda		Nancy Giddings	
Introduction of Board, District Employees and Guests		Nancy Giddings	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>			
Approval of Consent Agenda	ACTION	Nancy Giddings	3-7
<ul style="list-style-type: none"> <li>• Minutes 4/26/22 Board Meeting</li> <li>• Approval of Warrants</li> <li>• Financial Write-Off Report</li> <li>• Resolution 2022#5 Surplus Small Equipment</li> </ul>			
Audit Report			
Correspondence		Nancy Giddings	
Public Comments		Nancy Giddings	
EHR Report		Adam Volluz	
Compliance Report		Spencer Hargett	
Quality Improvement		Cindy Chase	
COO/HR Report		Debbie DeCorde	8
CNO Report – to be given at the meeting		Mike Martinoli	
Clinic Report		Julia Santana	9
ALF Survey		Jennifer Reed	
Medical Staff Report		Dr. Garcia	
Safety Report:		Jennifer Reed	

*Board of Commissioners*  
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CEO/CFO Report	Jennifer Reed	10-11
- JJCA	ACTION	
Financial Report	Jennifer Reed	12-22
Old Business	Nancy Giddings	
<ul style="list-style-type: none"> <li>• Board QI Project</li> <li>• Facility Update/Master Plan</li> <li>• Health Foundation</li> <li>• Strategic Planning</li> <li>• Pharmacy</li> <li>• Letter to the SO</li> </ul>		
Board Representative Reports		
<ul style="list-style-type: none"> <li>• Finance</li> <li>• Quality Improvement</li> <li>• Compliance/Risk Management</li> <li>• Medical Staff</li> <li>• Credentialing</li> </ul>	Ron Bacon/Sarah Krausse Jody Jannot/DiAnne Lundgren Ron Bacon/Sarah Krausse Nancy Giddings/DiAnne Lundgren DiAnne Lundgren/Nancy Giddings	
<ol style="list-style-type: none"> <li>1. Request for reappointment of Courtesy Medical Staff privileges by proxy for Integra Imaging providers: Dwane Brittain, MD; Jeffery Clarke, MD; Timothy Gormley, MD; Pushpender Gupta, MD; Chet Hunter, MD; Edward Iuliano, MD; Elizabeth Joiner, MD; Sean Koskinen, MD; Matthew Mesick, MD; Richard Nguyen, MD; Jason Roth, MD; Phillip Smith, MD</li> <li>2. Request for appointment of Courtesy Medical staff privileges by proxy for Integra Imaging providers: Casey Cable, MD; Matthew Curtis, MD; Ryne Dougherty, MD; Brian Gump, DO, Gregory Kujawski, DO; Amy Newton, MD; Samuel Plesner, DO; Marian Shehata, MD; Adam Skibinski, MD; Jennifer Xiao, MD; Douglas Handley, MD; Jedidiah Schlung, MD</li> </ol>		
<ul style="list-style-type: none"> <li>• EMS</li> <li>• Ethics Committee</li> </ul>	Nancy Giddings DiAnne Lundgren	
New Business	Nancy Giddings	
<ul style="list-style-type: none"> <li>• Airport update</li> <li>• Conference debrief</li> <li>• Change June regular Board meeting date</li> </ul>		
Executive Session	Nancy Giddings	
Executive Session – RCW 42.30.110(1)(g)		
Open Session	Nancy Giddings	
Adjournment	Nancy Giddings	

**Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.  
The Public is encouraged to attend; Handicap access is available.**

**Next regularly scheduled meeting is June 28, 2022 @ 10:30 a.m. in the HUB Conference Room & via Zoom**



## Ferry County Health

### BOARD OF COMMISSIONERS' MEETING

April 26, 2022

**CALL TO ORDER:** Board Chair Nancy Giddings called the meeting of the Board of Commissioners to order at 10:35 a.m. on April 26, 2022, in the HUB conference room at Ferry County Health and via zoom. Commissioners in attendance were Nancy Giddings, Ronald Bacon, Sarah Krausse and Jody Jannot. DiAnne Lundgren had an excused absence. Jennifer Reed, CEO/CFO/COO; Julia Santana Clinic Manager, James Davidson, IT Manager, Cindy Chase, QI Director; Mike Martinoli, CNO; Spencer Hargget, Compliance Officer; Debbie DeCorde, HR Director; Adam Volluz, Informaticist and Lacy Sharbono, Executive Assistant were present.

**GUESTS:** None

**QUORUM ESTABLISHED:** A quorum was present.

**REVIEW, AMEND, ACCEPT AGENDA:** A motion was made by Bacon and seconded by Jannot to approve the agenda as written. The motion passed unanimously.

**APPROVAL OF CONSENT AGENDA:** A motion was made by Krausse and seconded by Jannot to accept the consent agenda. The motion passed unanimously.

**CORRESPONDENCE:** Giddings read thank you letters from patients and Northeast Tri County Health.

**PUBLIC COMMENTS:** None

**EHR REPORT:** Volluz gave an update on the Meditech implementation.

**QI REPORT:** Chase reviewed the quarterly reports for QI projects and DOH reports. Also working on the CAH Evaluation report.

**HR REPORT:** DeCorde reviewed her report.

**CNO REPORT:** Martinoli reviewed his report.

**CLINIC REPORT:** Santana reviewed her report.

**Giddings called for a break at 11:43 a.m. Open session continued at 12:06 p.m**

**MEDICAL STAFF REPORT:** Dr. Garcia gave his report via text to Reed.

**SAFETY REPORT:** Reed noted the following:

- Will be working with the Sherriff's Office to have our maintenance team complete Taser training.
- Working on panic buttons.
- Will be sending a letter to the County Commissioners and SO about safety concerns.

**CEO/CFO/COO REPORT:** Reed reviewed her report. She also discussed purchasing CAPR for the Hospital and EMS teams with CARES money. She would also like to look into purchasing another Tiny Home with CARES money.

**A motion was made by Krausse and seconded by Jannot to approve the purchase of 12 CAPR for the Hospital and EMS with CARES money. The motion passed unanimously.**

**A motion was made by Krausse and seconded by Jannot to approve the purchase of 1 Tiny Home with CARES money. The motion passed unanimously.**

**FINANCIAL REPORT:** Reed reviewed the March financials.

**COMPLIANCE REPORT:** Hargett reviewed his compliance work plan updates.

**OLD BUSINESS:**

- Board QI Project: No Board concerns.
- Facility Update: Working on next steps for building or remodel ideas.
- Health Foundation: Meeting is every other month. No meeting this month.
- Strategic Planning: Making progress.
- Pharmacy: No Board concerns.
- Letter to SO: The letter concerning safety and response time for the SO will be sent to the County Commissioners and Sherriff Maycumber.

**BOARD REPRESENTATIVE REPORTS:**

- Finance: No Board concerns.
- Quality Improvement: No Board concerns.
- Compliance/Risk Management: No Board concerns.
- Medical Staff: No Board concerns.
- Credentialing: No Board concerns.
- EMS: Giddings noted the bid packet for the new station was approved.
- Ethics Committee: No Board concerns.

**NEW BUSINESS:**

- Lacy will look at scheduling the regular August Board meeting in Curlew.
- Would like to start getting updates on the airport project.

**EXECUTIVE SESSION:** Executive Session was called at 1:30 p.m. regarding RCW 42.30.110(1)(g).

**Open session resumed at 2:00 p.m.**





Asset Disposal Sheet (Quarterly Report)  
 Disposal of Surplus Property other than Real Estate (Policy 25.01.001 - Exhibit A)  
 For 1st Quarter, 2022

DATE OF ACQUISITION	DESCRIPTION (Model/Serial #/ Quantity/Current Location)	REASON FOR DISPOSAL	DISPOSITION PROCESS		DISPOSAL TIMELINE		COMMENTS
2008	Hill-Roh Adyanta 1600	Broken	Dump		asap		
2008	Drive Pat Bed	Broken	donate/dump		asap		
2004	Hill-Rom Trans-Star	Replaced	donate		asap		
2018	Amana washer - ALF	Replaced	donate		asap		

APPROVED BY:

Facilities Mgr \_\_\_\_\_ Date: \_\_\_\_\_

CFO \_\_\_\_\_ Date: \_\_\_\_\_

CEO \_\_\_\_\_ Date: \_\_\_\_\_

BOD \_\_\_\_\_ Date: \_\_\_\_\_

Resolution 2022 #5  
 Date Approved by BOC: 5/24/22



TO: Ferry County Public Hospital District #1 Board of Commissioners  
FROM: Debbie DeCorde  
Subject: COO/HR Board Report

MEETING DATE: May 24, 2022

<b>People</b>	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"><li>• Internal movement continues: promotions, welcoming returning staff, and new employees.</li><li>• Rounding and shadowing; increasing/initiating.</li></ul>
<b>Quality</b>	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"><li>• Strategic Planning next steps: connecting objectives to initiatives and goals.</li><li>• HR transitions with Lacy Sharbono as new HR Coordinator.</li><li>• Reviewing Operational Quality metrics</li></ul>
<b>Service</b>	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"><li>• Community service; Prospectors Days second week in June.</li></ul>
<b>Financial</b>	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"><li>• Operational cost efficiencies under review include background checks and recruiter fees.</li><li>• Compensational analytics underway.</li></ul>
<b>Growth</b>	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"><li>• Recognition increases that to be the healthcare provider of choice we need to continue to attract the highest level of talent.</li></ul>





TO: Ferry County Public Hospital District #1 Board of Commissioners    MEETING DATE May 24, 2022  
 FROM: Julia R Santana  
 Subject: Clinic Board Report

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> <li>• Shannon Fraser, LPN has rejoined the District and Clinic team. We are excited to have her back. Shannon has also agreed to be an ambulatory/clinic super user with our new EMR</li> <li>• Paige Richardson has also agreed to be a registration super user as well.</li> <li>• Our MA-R's are rooming patients on their own and continue to learn new skills.</li> </ul>
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>• With the increased number of walk-ins and the difficulties that can arise to get them seen, we have been triaging (when appropriate) and communicating with each walk-in. This has led us to making appointments for that patient when it is appropriate and when they are agreeable.</li> <li>• Meditech EMR implementation is in swing. We are starting our work flow assessment and dictionary build. It has been exciting to see the actual registration module and how much our work flow will be improved and more efficient.</li> </ul>
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> <li>• Phone calls and communication. Part of Shannon's role in the clinic is to help monitor phone calls that are qliqed out in the clinic and clinic nurse stream. Before end of day we have been going through those messages to be sure a return call was made.</li> <li>• I am making a daily goal to try to touch base with and talk to staff members daily, no matter how brief.</li> </ul>
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> <li>• The first quarter of 2022 had the clinic seeing at total of 3694 patients. Of those, 411 have been walk-ins (Jan 101, Feb 106, March 98, Apr 106)</li> </ul>
Growth	<p>To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.</p> <ul style="list-style-type: none"> <li>• Pulse Cardiology has been in contact with me regarding wanting to contract with us to do Telehealth Heart Failure visits. The providers are excited about this and we are currently looking at the logistics of doing this.</li> </ul>



TO: Ferry County Public Hospital District #1 Board of Commissioners  
 FROM: Jennifer Reed  
 Subject: CEO/CFO Report

MEETING DATE: May 24, 2022

People	<p>To be the employer of choice. To develop and support a culturally diverse, competent, motivated and productive workforce. To recruit and retain highly competent staff to meet the District's patient and resident needs.</p> <ul style="list-style-type: none"> <li>• Working on timeline for implementing changes to organizational chart. We are slowing implementing duties of new COO in order to have enough time for mentoring and training of the staff. This is going well.</li> <li>• Discussion moving forward on tele-pharmacy. To optimize use of tele-pharmacists it is suggested that we look at the layout of the pharmacy and secure the back so that, if necessary to close the pharmacy space, the drugstore can remain open.</li> <li>• Working on getting to know employees, shadowing will start in the next couple of weeks, showing up, responding and building relationships.</li> <li>• Great group of people working here for the best patient care possible!</li> </ul>
Quality	<p>To lead the community that improves community health status and access to care. To provide quality healthcare that can be defined, measured and published. To enforce and invest in a pervasive culture of safety.</p> <ul style="list-style-type: none"> <li>• We have expanded our NRC (patient surveys) to include a 3<sup>rd</sup> attempt to contact, and also to survey drugstore patients. Although we have a great return rate (30%), the 3<sup>rd</sup> contact is part of our contract so why not? Communication is the focus.</li> <li>• Master facility plan. I'd like to move forward with JJCA as I have not had response from the other two. I have documented and can continue to try but I'm worried about timing at this point, and the availability of JJCA. Would like a vote.</li> </ul>
Service	<p>To provide an environment in which patients, families, providers and employees are highly satisfied. To provide an experience for patients that exceeds expectations in all areas of the District. To identify areas for improvement.</p> <ul style="list-style-type: none"> <li>• Working with NRC for employee survey, need to review pricing.</li> <li>• NRC mentioned above</li> <li>• Concentrating on patient communication and increasing dept to dept communication also.</li> </ul>
Financial	<p>To be financially viable, to support advancing the mission and vision. To be operationally efficient. To offer value to payer and consumers.</p> <ul style="list-style-type: none"> <li>• Another good month. Net operating margin of 19% and year to date at 10%. Some of this is not sustainable as we wrestle with low staffing. This could catch up to us.</li> <li>• CARES dollars to spend. Currently earmarked for oxygen project, applicant tracking system, master facility plan, CAPRS for safety, and considering one more tiny house. Waiting on final pricing for oxygen and humidifier project to go ahead with the tiny house.</li> <li>• We are now acting Treasurer of the District, which means that we have control of finances. Will come with a recommendation from Finance Committee on investment options for excess dollars.</li> <li>• I have attached draft audit. We had one adjustment at the end of the year, which affected December but not the months earlier. This was an adjustment to the allowance for bad debt,</li> </ul>

## Growth

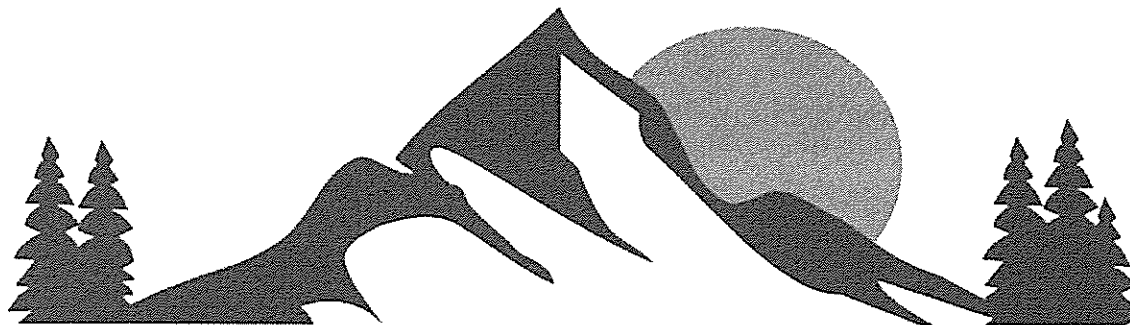
which changed our bottom line by \$400k. We also have a cost report settlement to book, for approximately \$200k so total adjustments to bottom line will net approximately \$200k. Will have firmer numbers on Tuesday.

- Cost Report is complete. I am currently reviewing and may have some items to take a look at for better reimbursement. Was given the opportunity to have another company review our 2020 cost report, through the Dept. of Health grants. I am reviewing the cost report with this eye also to try to incorporate any appropriate suggestions for this year.

To be the healthcare provider choice for our community. To identify service growth areas. To market service programs to community and constituents.

- Will be looking at any identified growth opportunities over the next month, before the Master Facility plan really gets underway and before budgeting season. Hoping to get a look at draft Community Health Assessment to provide input and glean need. Currently working with social work to identify opportunities for her to expand, while increasing our reimbursement at the same time.
- Working with Collaborative to get pricing on a 340b assessment to identify opportunities to increase revenues. Should have contractor identified and assessment complete by August.

Ferry County Public Hospital District #1 Financial Statements  
Month Ending April 30, 2022



Ferry County Health

Ferry County Public Hospital District No. 1

doing business as

Ferry County Memorial Hospital

**Combined Income Statement: Hospital, Klondike Hills and Republic Drug Store**

Year to Date April 30, 2022

	March	Q1	April	% of Gross Rev	YTD	% of Gross Rev
Operating revenue:						
Gross patient service revenue	2,431,377	6,649,669	2,388,324	89% \$	9,037,993	
Drug Store gross revenue	300,190	816,849	288,147	11% \$	1,104,997	
Contractual allowances and provisions for uncollectible accounts	(824,760)	(2,519,618)	(965,407)	-36% \$	(3,485,025)	-34%
Patient service revenue - (Net contractual allowances)	1,906,806	4,946,901	1,711,064	64% \$	6,657,965	66%
Bad debt expense	30,305	40,406	9,566	0% \$	49,972	0%
Other operating revenue	50,071	136,155	66,239	2% \$	202,394	2%
<b>Total operating revenue</b>	<b>\$ 1,987,182</b>	<b>\$ 5,123,462</b>	<b>\$ 1,786,869</b>	<b>67% \$</b>	<b>\$ 6,910,330</b>	<b>68%</b>
Operating expenses:						
Salaries and wages	760,885	2,126,184	699,650	26% \$	2,825,834	28%
Employee benefits	192,276	541,860	164,812	6% \$	706,671	7%
Professional fees	224,756	484,612	108,648	4% \$	593,260	6%
Supplies	124,984	363,629	85,175	3% \$	448,804	4%
Purchased services - Utilities	28,311	90,828	29,787	1% \$	120,616	1%
Purchased services - Other	106,492	359,625	82,295	3% \$	441,920	4%
Pharmacy Drugs	147,146	426,721	189,707	7% \$	616,427	6%
Drug Store Retail	12,866	32,661	12,589	0% \$	45,250	0%
Insurance	12,187	33,495	10,684	0% \$	44,178	0%
Other	51,954	138,903	31,227	1% \$	170,130	2%
Rent	21,763	66,930	19,826	1% \$	86,756	1%
Amortization	3,663	10,989	3,663	0% \$	14,652	0%
Depreciation	66,612	221,379	74,237	3% \$	295,616	3%
<b>Total operating expenses</b>	<b>\$ 1,753,896</b>	<b>\$ 4,897,815</b>	<b>\$ 1,512,299</b>	<b>63% \$</b>	<b>\$ 6,410,114</b>	<b>63%</b>
Gain (loss) from operations	233,286	225,647	274,570	11% \$	500,217	5%
Nonoperating revenues (expenses):						
Property taxes	29,687	89,272	38,563	2% \$	127,835	1%
Interest earnings	577	1,669	1,333	0% \$	3,002	0%
Interest expense	(4,329)	(13,122)	(4,414)	0% \$	(17,536)	0%
Grants and donations	6,779	6,542	407	0% \$	6,949	0%
Other	22,932	73,712	24,369	1% \$	98,081	1%
<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ 55,646</b>	<b>\$ 158,073</b>	<b>\$ 60,258</b>	<b>3% \$</b>	<b>\$ 218,331</b>	<b>2%</b>
<b>Increase (decrease) in net position</b>	<b>\$ 288,932</b>	<b>\$ 383,720</b>	<b>\$ 334,828</b>	<b>13% \$</b>	<b>\$ 718,548</b>	<b>7%</b>

# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Republic Drug Store Income Statement

Year to Date April 30, 2022

	March	Q1	April	% of Total Rev	YTD	
<b>Operating revenue:</b>						
Pharmacy revenue - (Allowances)	277,672	748,025	259,805	90%	1,007,830	
Retail Revenue	22,518	68,824	28,342	10%	97,166	
<b>Total operating revenue</b>	<b>\$ 300,190</b>	<b>\$ 816,849</b>	<b>\$ 288,147</b>	<b>100%</b>	<b>\$ 1,104,997</b>	
<b>Operating expenses:</b>						
Salaries and wages	30,013	76,714	23,103	8%	99,817	
Employee benefits	12,947	26,911	5,003	2%	31,913	
Utilities	2,200	5,025	3,895	1%	8,920	
Pharmacy Drugs	147,146	426,721	189,707	66%	616,427	
Retail	12,866	32,661	12,589	4%	45,250	
Supplies	2,425	2,546	563	0%	3,109	
Purchased services- Other	2,146	6,197	2,164	1%	8,361	
Taxes and Licences	4,194	9,286	3,695	1%	12,981	
Advertising	229	459	-	0%	459	
Professional Fees	22,189	53,763	14,328	5%	68,091	
Other	1,198	6,649	3,928	1%	10,577	
Amortization	3,663	10,989	3,663	1%	14,652	
Depreciation	(5,695)	3,751	1,250	0%	5,002	
<b>Total operating expenses</b>	<b>\$ 235,522</b>	<b>\$ 661,672</b>	<b>\$ 263,888</b>	<b>92%</b>	<b>\$ 925,559</b>	
<b>Gain (loss) from operations</b>	<b>64,668</b>	<b>155,178</b>	<b>24,260</b>	<b>8%</b>	<b>179,437</b>	
<b>Nonoperating revenues (expenses):</b>						
Grants and Donations	(170)	(407)	407	0%	-	
Interest Expense	(1,152)	(3,523)	(1,301)	0%	(4,825)	
Interest earnings	-	-	-	0%	-	
<b>Total nonoperating revenues (expenses) - Net</b>	<b>\$ (1,322)</b>	<b>\$ (3,931)</b>	<b>\$ (894)</b>	<b>0%</b>	<b>\$ (4,825)</b>	
<b>Increase (decrease) in net position</b>	<b>\$ 63,345</b>	<b>\$ 151,247</b>	<b>\$ 23,365</b>	<b>8%</b>	<b>\$ 174,613</b>	<b>16%</b>

# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
Year to Date April 30, 2022

<i>Assets</i>	YTD Balances March	YTD Balances April
Current assets:		
Cash and cash equivalents	\$ 7,935,388	\$ 8,253,488
Patient trust	500	-
Receivables:		
Gross AR	4,662,248	4,333,201
Contractual allowance	(1,485,687)	(1,627,209)
Patient AR - Net	3,176,562	2,832,757
Taxes	294,044	172,163
Estimated third-party payor settlements	-	-
Other	16,531	135,248
Inventories	476,799	477,156
Prepaid expenses	133,712	119,888
<b>Total current assets</b>	<b>\$ 12,033,537</b>	<b>\$ 11,990,700</b>
Noncurrent cash and cash equivalents:		
Restricted cash & cash equivalent, USDA reserve	-	-
Internally designated cash and cash equip, funded depreciation	-	-
<b>Total noncurrent assets limited as to use</b>	<b>-</b>	<b>-</b>
Capital assets:		
Nondepreciable capital assets	27,282	27,282
Depreciable capital assets - Net of accumulated depreciation	6,632,858	6,615,906
Construction in Progress	184,000	196,500
<b>Total capital assets</b>	<b>\$ 6,844,140</b>	<b>\$ 6,839,688</b>
<b>TOTAL ASSETS</b>	<b>\$ 18,877,677</b>	<b>\$ 18,830,388</b>

# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Balance Sheet (Combined Statement of Net Position: Hospital, Klondike Hills and Republic Drug Store)  
Year to Date April 30, 2022

<i>Liabilities and Net Position</i>	YTD Balances	
	March	April
Current liabilities:		
Current maturities - Long term debt	\$ 459,478	\$ 408,808
Current maturities - Capital lease obligations	19,373	19,760
Accounts payable	491,601	431,807
Warrants payable	217,529	1,666
Sales Tax Payable	3,404	3,695
Patient trust	500	500
Payroll and related expenses	356,557	383,864
Accrued vacation	426,145	409,764
Unearned tax revenue	266,818	237,171
Accrued interest payable	-	-
CARES ACT FEDERAL FUNDING	1,054,609	1,054,609
Estimated third-party payor settlements	216,000	216,000
<b>Total current liabilities</b>	<b>\$ 3,512,013</b>	<b>\$ 3,167,643</b>
Noncurrent liabilities:		
Long term debt - Less current maturities	2,132,946	2,132,946
Capital lease obligations - Less current portion	67,327	34,858
<b>Total noncurrent liabilities</b>	<b>2,200,273</b>	<b>2,167,804</b>
<b>Total liabilities</b>	<b>\$ 5,712,286</b>	<b>\$ 5,335,448</b>
Net position:		
Invested in capital assets	3,981,017	4,046,816
Restricted expendables	-	-
Unrestricted	9,184,374	9,448,124
<b>Total net position</b>	<b>13,165,391</b>	<b>13,494,940</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 18,877,677</b>	<b>\$ 18,830,388</b>



# Ferry County Public Hospital District No. 1

doing business as

## Ferry County Memorial Hospital

Republic Drug Store Balance Sheet

Year to Date April 30, 2022

<i>Assets</i>	YTD Balances March	YTD Balances April
Current assets:		
Cash and cash equivalents	\$ 516,665	\$ 510,996
Receivables:		
AR - Net	\$ 158,707	\$ 126,766
Inventories	\$ 183,374	\$ 183,374
<b>Total current assets</b>	<b>\$ 858,746</b>	<b>\$ 821,137</b>
Noncurrent cash and cash equivalents:		
Total noncurrent assets limited as to use		
Capital assets:		
Depreciable capital assets - Net of accumulated depre	\$ 743,250	\$ 738,336
Gross depreciable capital assets	743,250	738,336
<b>Total capital assets</b>	<b>743,250</b>	<b>738,336</b>
<b>TOTAL ASSETS</b>	<b>\$ 1,601,996</b>	<b>\$ 1,559,473</b>

# Ferry County Public Hospital District No. 1

doing business as

## Republic Drug Store

Republic Drug Store Balance Sheet

Year to Date April 30, 2022

<i>Liabilities and Net Position</i>	YTD Balances March	YTD Balances April
Current liabilities:		
Current maturities - Long term debt	166,915	148,608
Current maturities - Capital lease obligations	-	-
Accounts payable	128,862	115,164
Warrants payable	29,888	-
Payroll and related expenses	32,632	33,624
Sales Tax Payable	3,404	3,695
<b>Total current liabilities</b>	<b>\$ 361,701</b>	<b>\$ 301,091</b>
Noncurrent liabilities:		
Long term debt - Less current maturities	522,384	522,384
<b>Total noncurrent liabilities</b>	<b>522,384</b>	<b>522,384</b>
<b>Total liabilities</b>	<b>\$ 884,085</b>	<b>\$ 823,475</b>
Net position:		
Unrestricted	717,911	735,998
<b>Total net position</b>	<b>717,911</b>	<b>735,998</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 1,601,996</b>	<b>\$ 1,559,473</b>

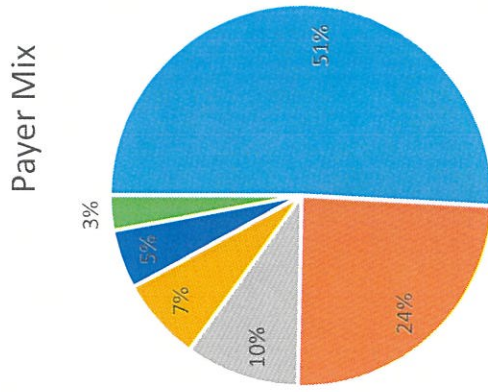
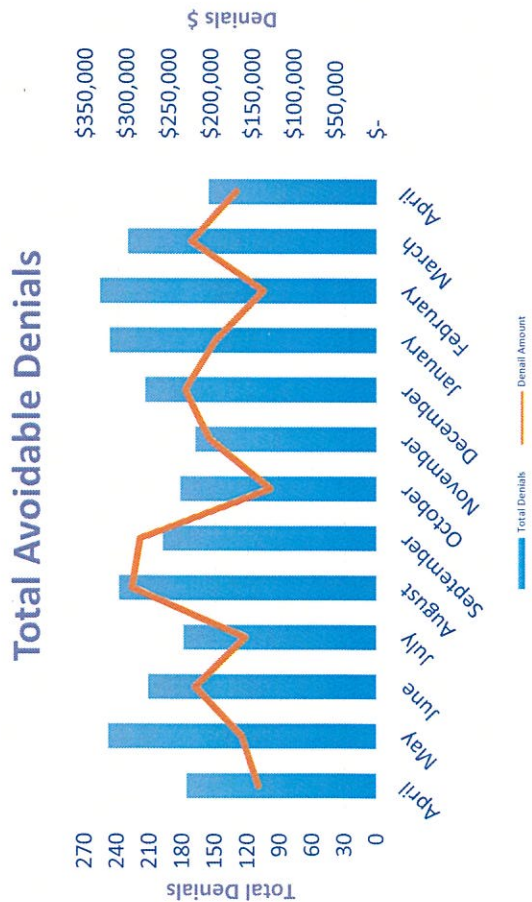
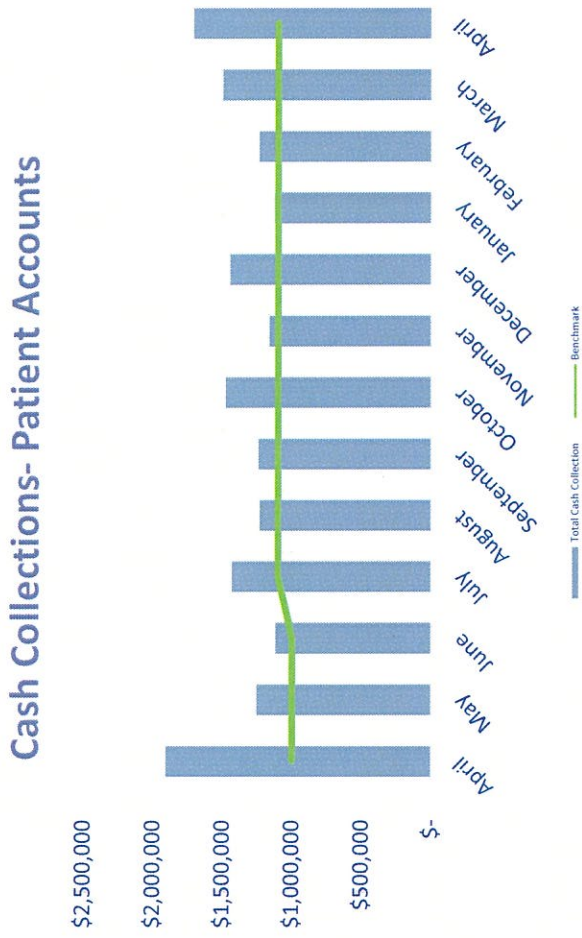
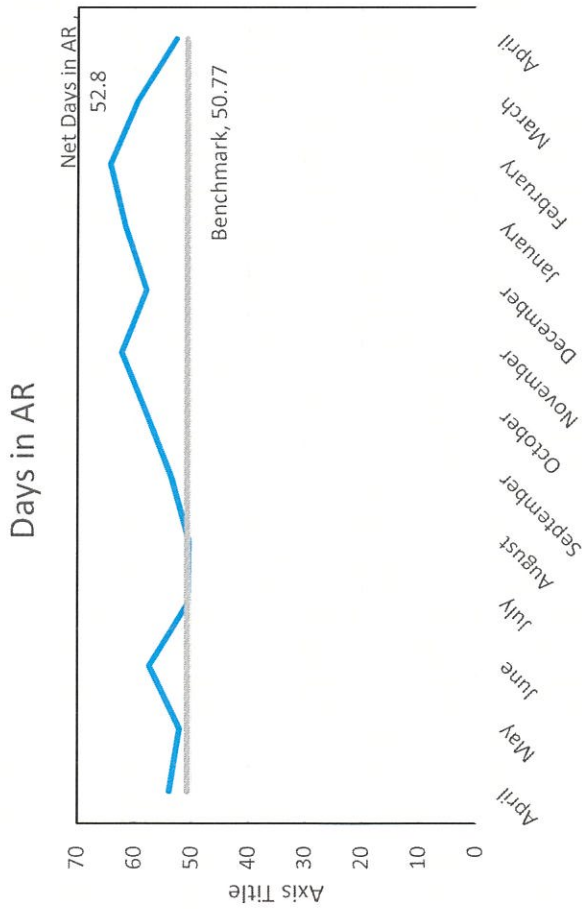
**FINANCE DASHBOARD**  
**Ferry County Public Hospital District #1**  
**April 30, 2022**

Stats	Current Month			Prior Year
	Current Total	Target		
1 Acute Care Patient Days	42	16	16	16
2 Skilled Swing Bed Patient Days	101	38	38	107
3 Non-Skilled Long Term Care Patient Days	275	362	362	209
4 Observation/Short Stay Hours	143	197	197	211
5 Admissions	11	6	6	4
6 Average Length of Stay (ALOS)	4.21	4.00	4.00	2.70
7 Outpatient # Visits	920	832	832	863
8 ED # Visits	190	143	143	124
9 Emergency Admit to Inpatient	5.00%	2.80%	2.80%	2.00%
10 Procedures/Treatment #Patients	23	20	20	13
11 Republic Clinic #Visits	849	877	877	669
12 Rehab Treatments	952	863	863	1063
13 Imaging Visits	410	350	350	369
14 Lab # Billable Tests	3110	2268	2268	2309
<b>Profitability</b>				
14 Revenue Deductions % of Gross Revenue	36%	30%	30%	37%
15 Salaries % Gross Patient Revenue	26%	45%	45%	33%
16 Benefits % of Salary Expense	23%	26%	26%	31%
17 Bad Debt % Gross Patient Revenue	0.40%	1.78%	1.78%	2.30%
18 Charity % Gross Patient Revenue		1%	1%	0.27%
19 Total Salary Expense	\$ 699,650	\$ 600,000	\$ 600,000	\$ 599,825

**Key**

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%

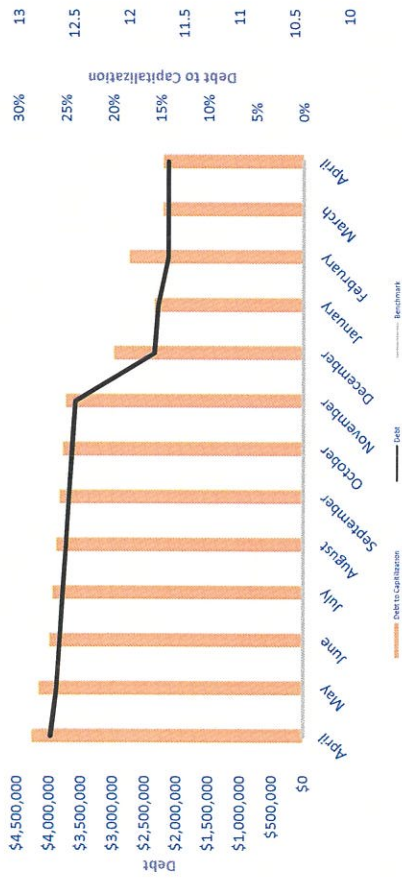
# 2022 Revenue Cycle



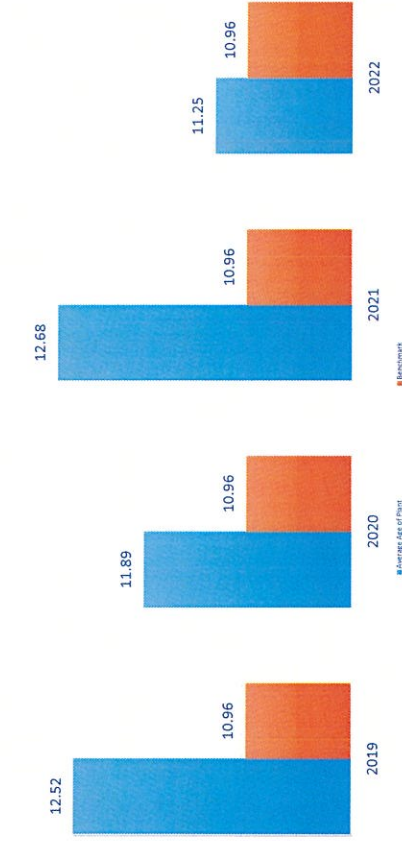


# 2022 Liquidity

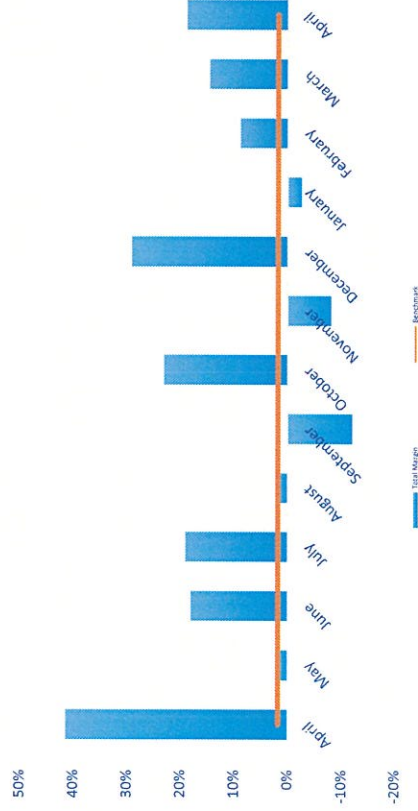
### Debt to Capitalization



### Average Age of Plant



### Total Margin

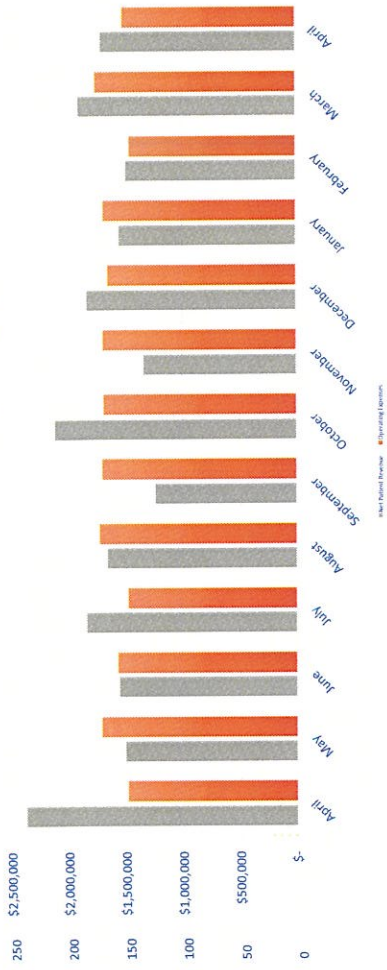


### Labor as Percent of Operating Revenue

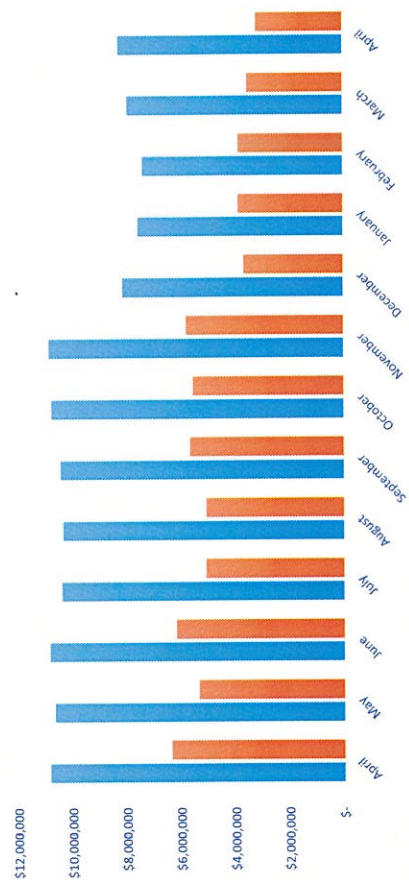


# 2022 Financial

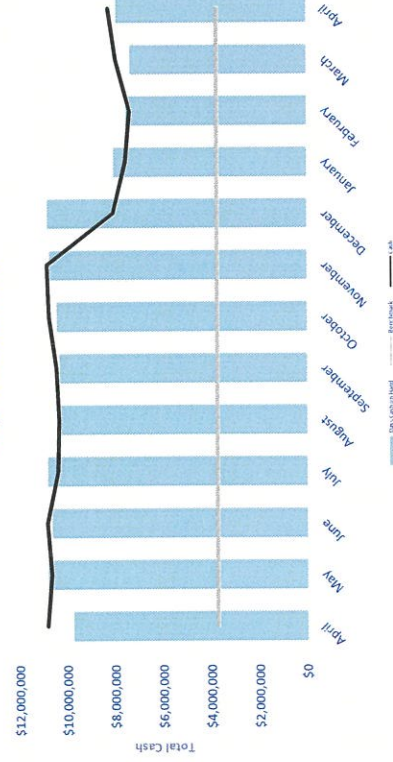
Net Patient Revenue vs Operating Expense



Cash vs Current Payables



Days Cash on Hand



Net Profit/(Loss)

