



## Ferry County Health

### BOARD OF COMMISSIONERS' MEETING

April 1, 2025 @ 10:30 AM in the HUB Conference Room

<https://us06web.zoom.us/j/89584329356?pwd=Y0dZT1VldmNkV2JMZ09MRVROalZvQT09>

Meeting ID: 895 8432 9356 (Audio Only)

Passcode: 260559

One tap mobile

+12532158782, 89584329356# US (Tacoma)

#### Mission Statement:

*"To strengthen the health and well-being of our community through partnership and trust."*

### AGENDA

		Page(s)
Call to Order	DiAnne Lundgren	
Quorum Established	DiAnne Lundgren	
Review, Amend, Accept Agenda	DiAnne Lundgren	
Introduction of Board, District Employees, and Guests	DiAnne Lundgren	
<i>Items listed under the consent agenda are considered routine board matters and will be approved by a single motion of the Board without separate discussion. If a separate discussion is desired, that item will be removed from the consent agenda and placed on the regular business agenda.</i>		
Approval of Consent Agenda	<b>ACTION</b>	DiAnne Lundgren
<ul style="list-style-type: none"><li>• Minutes 02.25.25 Board Meeting</li><li>• Minutes 03.07.25 Special Board Meeting</li><li>• Approval of Warrants</li><li>• Financial Write-Off Report</li></ul>		
Correspondence	DiAnne Lundgren	
Public Comments	DiAnne Lundgren	
Environment of Care/Safety Update	Adam Volluz	
Compliance Report	Spencer Hargett	
Department Spotlight Selection – MIH	Colton Myers	
CNO Report	Zane Gibbons	7-13
COO Report	Debbie DeCorde	14-20
CFO Report	Lance Spindler	21-28
Medical Staff Report	Silas Wiefelspuett, MD	29
CEO Reoport	Emmett Schuster	30-32

*Board of Commissioners  
36 Klondike Rd, Republic, WA 99166  
P. (509) 775-8242 F. (509) 775-3866*

On-going Business

DiAnne Lundgren

- Q1 Board QI Project Report
- Project HOME
- Rural Resources Building
- Board Self-Assessment
- New Hire Orientation Schedule
  - 04/07-
  - 04/21-

Board Representative Reports

- Finance
- Quality Improvement
- Compliance/Risk Management
- Medical Staff
- EMS
- PFAC
- Building Committee
- Credentialing Committee
- CEO Selection Committee

Ron Bacon/Sarah Krausse  
DiAnne Lundgren/Nancy Giddings  
Ron Bacon/Sarah Krausse  
DiAnne Lundgren/Susan Solomon-Hopkins  
Nancy Giddings  
Sarah Krausse/Ron Bacon  
DiAnne Lundgren. Nancy Giddings  
DiAnne Lundgren/Nancy Giddings  
Sarah Krausse/Susan Solomon-Hopkins

Request for Re-Appointment of Courtesy Medical Staff Privileges by Proxy for the following Integra Imaging Provider(s):

**David Holznagel, MD**

**David Keaton, MD**

**Douglas Murrey, MD**

**Logan Bebee, DO**

**Marc Bruce, MD**

**James Buratto, MD**

**Terry Chun, MD**

**Patrick Davis, MD**

**Seth Gillham, MD**

**Eric Graham, MD**

**David Holt, MD**

**Ben LeCheminant, DO**

**Rupinder Penna, DO**

New Business

- Treasurer Appointment – Resolution 2025 #3
- Community Sponsorship Resolution 2025 #4
- District Auditors Appointment – Resolution 2025 #5
- Meeting Documentation and Email Correspondence
- Organizational Updates

Executive Session(s)

- Performance of a Public Employee –  
*Pursuant to RCW §42.30.110(1)(g)*

DiAnne Lundgren

Open Session - Action, if applicable regarding executive session

Adjournment

DiAnne Lundgren

Board meetings are usually the fourth Tuesday of each month at 10:30 a.m. unless otherwise posted.

The Public is encouraged to attend; Handicap access is available.

**The next regularly scheduled meeting is April 22, 2025 @ 10:30 am in the HUB Conference Room**



Ferry County Health

**BOARD OF COMMISSIONERS' MEETING  
February 25, 2025**

**CALL TO ORDER:** Board Chair DiAnne Lundgren called the meeting of the Board of Commissioners to order at 10:33 a.m., on February 25, 2025 in the HUB and via Zoom.

Commissioners in attendance were DiAnne Lundgren, Nancy Giddings, Sarah Krausse, and Susan Solomon-Hopkins. Ron Bacon was excused from the session due to a scheduling conflict.

Emmett Schuster, Interim CEO; Debbie DeCorde, COO; Amber Gangon, Executive Coordinator; Adam Volluz, Facilities Manager; Zane Gibbons, RN-Interim Nurse Manager; and Mena Cassell, Controller were also present.

Zoom participants: Spencer Hargett, Compliance Officer; James Davidson, IT Manager; Wendy Johnson, RN; Karen Quinnell, Informaticist; Lacy Sharbono, HR Coordinator; Kim O'Leary, MA; Josh Connor, Materials Manager; Jeanette Klingensmith; HIM Supervisor; Jamie Green, Referral Coordinator; Dana Dewitt, HIM Scanning and Data Specialist; Rosh Moore, Patient Access Supervisor; Melinda Michaels, Revenue Cycle Manager; HarmonJI (Julie Twamley, ALF Manager); and Mila Polevoy, Payroll/AP Clerk were present.

**GUESTS:** Nancy McIntyre (Zoom), Verizon 4494DF (Zoom), Dave Iverson (Zoom), Carmen Peterson, Kristina Jackson, Bruce Jackson, Melissa Rose and Charlotte Coombes were present. .

**QUORUM ESTABLISHED:** A quorum was present.

**REVIEW, AMEND, ACCEPT AGENDA:** A motion was made by Giddings and was seconded by Krausse to approve the agenda as presented. The motion passed unanimously.

**INTRODUCTION OF THE BOARD AND GUESTS:** Introductions were made

**APPROVAL OF CONSENT AGENDA:** A motion was made by Krausse and was seconded by Giddings to accept the consent agenda. The motion passed unanimously.

**CORRESPONDENCE:** Correspondence was read.

**PUBLIC COMMENTS:** Public Comments were shared.

**PROJECT HOME FINANCIAL UPDATE:** Alan Richman of Innovated Capital, gave an update on the financial position of the project.

**ENVIRONMENT OF CARE/ SAFETY UPDATE:** Volluz gave his report.

**COMPLIANCE REPORT:** Hargett gave his report.

A motion was made by Giddings and was seconded by Krausse to approve the 2025 Compliance Plan as presented. The motion passed unanimously.

**DEPARTMENT SPOTLIGHT:** James Davidson, IT Manager, gave his report. The board selected the Radiology department for the March Spotlight.

Lundgren called for a break in session at 11:20 a.m. Open session resumed at 11:29 a.m.

**FINANCE REPORT:** Mena Cassell, Controller, gave her finance report.

Lundgren called for a break in session at 12:08 p.m. Open session resumed at 12:33 p.m.

Lundgren called for a break in session at 12:34 p.m. to visit the newly re-acquired Annex B building. Open session resumed at 12:49 p.m.

**COO:** DeCorde gave her report.

**MEDICAL STAFF REPORT:** Zane Gibbons, RN-Interim Nurse Manager gave the report.

**CEO INTRODUCTION:** Interim CEO, Emmett Schuster introduced himself to the board and present staff/community members.

Board of Commissioners  
36 Klondike Rd, Republic, WA 99166  
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**ON-GOING BUSINESS:**

- **Board QI:** Board selected department and will reach out to confirm date and menu for the third week on March.
- **Project HOME:** Alan Richman presented a financial update and the Building Committee will meet March 7 to learn more about next steps.
- **Rural Resources Building:** The Board toured the building after lunch and a proposal for an Open House was made. The Board will discuss at the next meeting.
- **Board Governance Policies:** The Board requested additional time to review and will add this to the agenda for the next meeting.
- **Board Self-Assessment:** The Board requested additional time and will add this to the agenda for the next meeting.
- **New Hire Orientation Schedule:**
  - 03/10 – Susan Solomon-Hopkins
  - 03/24 – Nancy Giddings

**BOARD REPRESENTATIVE REPORTS:**

- **Finance:** No concerns.
- **Quality Improvement:** DeCorde will be taking lead on this committee and has asked it to be rescheduled to March 5 at 10 am.
- **Compliance/Risk Management:** No concerns.
- **Medical Staff:** Providers excited about the possibility of adding Dermatology services and tele-intensivists.
- **EMS:** Moved in and had our first board meeting in the new station house. Open House planned for the Spring/early Summer when the weather is nicer.
- **PFAC:** No concerns
- **Building Committee:** Meeting scheduled March 7 to discuss next steps.
- **Credentialing Committee:** No concerns.

**A motion was made by Giddings and was seconded by Krausse to approve the Request for New Appointment of Courtesy Medical Staff Privileges by Proxy for Integra Imaging Provider(s): Alison Vasan, MD. The motion passed unanimously.**

**A motion was made by Giddings and was seconded by Krausse to approve the Request for Re Appointment of Courtesy Medical Staff Privileges by Proxy for Integra Imaging Provider Michael Bayona, MD. The motion passed unanimously.**

**A motion was made by Giddings and was seconded by Solomon-Hopkins to approve the Request for Re Appointment of Active Medical Staff Privileges for Provider Kal Kelley, MD. The motion passed unanimously.**

**A motion was made by Giddings and was seconded by Krausse to approve the Request for Re Appointment of Courtesy Medical Staff Privileges for Pulse Cardiology Provider Nathan Spence, MD. The motion passed unanimously.**

**A motion was made by Giddings and was seconded by Krausse to approve the Request for Re Appointment of Courtesy Medical Staff Privileges for Pulse Cardiology Provider Douglas Waggoner, MD. The motion passed unanimously.**

**NEW BUSINESS:**

**Lundgren called for a break in session at 1:58 p.m. Open session resumed at 2:08 p.m.**

- **Public Records Officer Appointment:** A motion was made by Krausse and was seconded by Solomon-Hopkins to appoint Amber Gangon as the districts Public Records Officer. The motion passed unanimously.

**Infection Prevention Nurse Appointment:** *A motion was made by Solomon-Hopkins and was seconded by Krausse to appoint Shannon Fraser as the Infection Prevention Nurse for the district. The motion passed unanimously.*

**Lundgren called for a break in session at 2:00 p.m. Open session resumed at 2:02 p.m.**

**EXECUTIVE SESSION:** *The Chair called for an executive session Pursuant to RCW §42.30.110(1)(g)-Performance of a Public Employee at 2:03 p.m. The Chair requested one hour with open session to resume at 3:02p.m. The CEO was invited to attend. At 3:02 pm the Chair requested an additional eighteen minutes with open session to resume at 3:20 pm. At 3:20 pm the Chair requested an additional ten minutes with open session to resume at 3:30pm.*

**OPEN SESSION:** *Open session resumed at 3:30 p.m. No decisions were made and no actions taken.*

**ADJOURNMENT:** *As there was no further business, the meeting was adjourned at 3:30 p.m.*

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 DiAnne Lundgren, Chair

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 Date

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 Nancy Giddings, Secretary

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 Date

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 Amber Gangon, Recording Secretary

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 Date

# Board Report

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April 1, 2025



# CNO Report

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Zane Gibbons

April 1, 2025



# CNO

## ➤ Follow Up

- NSS Beds
  - ❖ Acute Care Beds
- HCAHPS
  - ❖ Indicators

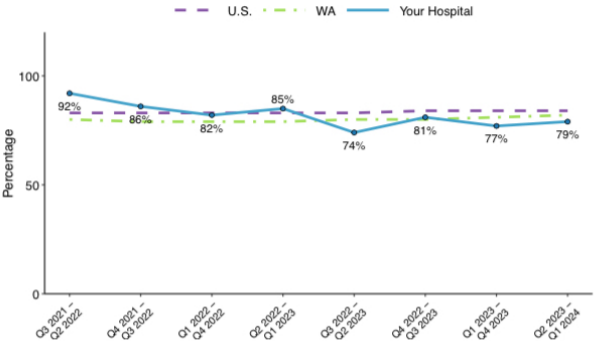
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 1: Communication with Nurses Trend





# HCAHPS

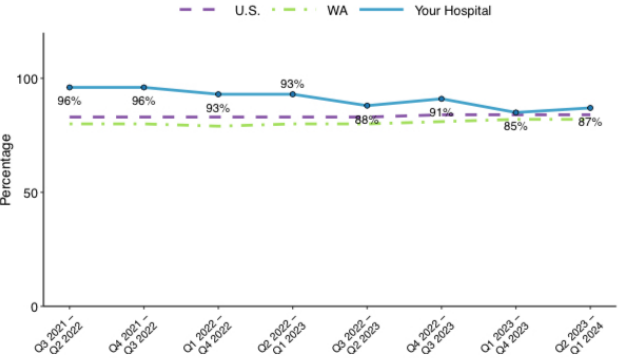
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 2: Communication with Doctors Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



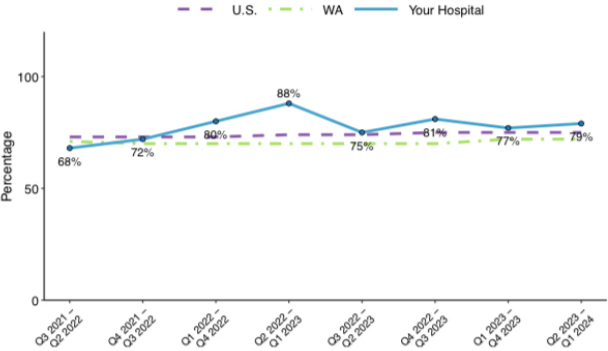
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 3: Responsiveness of Hospital Staff Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



# HCAHPS

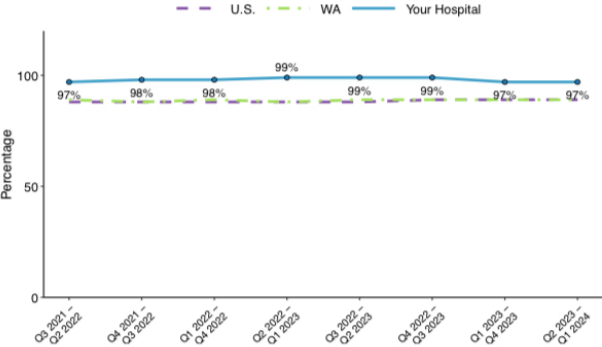
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 5: Discharge Information Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



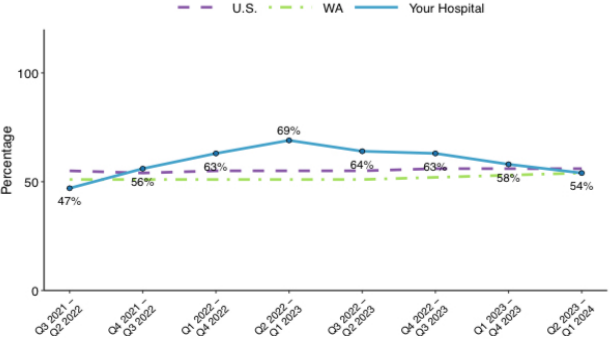
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 6: Care Transition Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



# HCAHPS

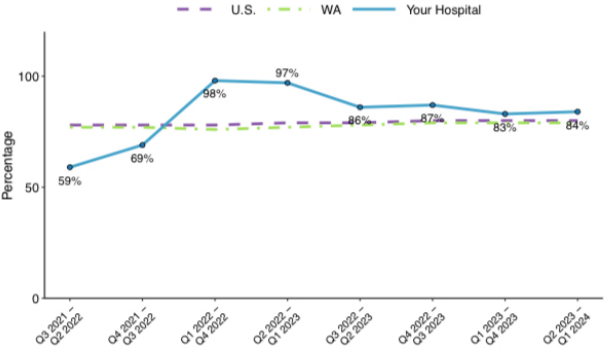
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 7: Cleanliness of Hospital Environment Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



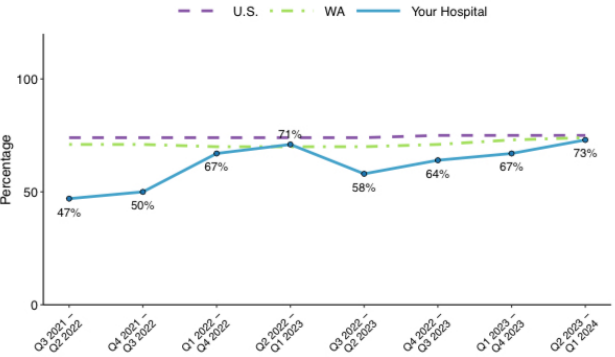
501322: Ferry County Memorial Hospital  
Republic, WA, 99166

Hospital-Level HCAHPS Report  
Current Reporting Period: Q2 2023 - Q1 2024  
Generated on 02/24/25

Number of Completed Surveys: 23  
Survey Response Rate: 29%  
HCAHPS Summary Star Rating: N/C

State Number of Completed Surveys: 2,899  
State Response Rate: 21%  
National Number of Completed Surveys: 94,696  
National Response Rate: 26%

Figure 10: Willingness to Recommend This Hospital Trend in Ferry County Memorial Hospital, Washington, and All CAHs Nationally



# CNO

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## ➤ Coming Up

- Staffing
  - ❖ Rural Health Enterprise
  - ❖ Temp RN's
- OmniCure-Telehealth Intensivist Service go live 4/7
- Staffing Law Changes July 1<sup>st</sup>
  - ❖ Staffing Plans
  - ❖ Nurse Orientation to Each Unit



# CNO

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## ➤ Need to know

- Financial Goals
  - ❖ Outpatient Charting
    - Swing Bed Allevant Grant Project
    - RN Utilization Review Position



# COO Report

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Debbie DeCorde

April 1, 2025



# COO

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## ➤ Follow Up

- Diagnostic Imaging
  - ❖ Staffing updates and on-going search
  - ❖ Steve Bradshaw SME on-site visit was March 17-18
- Laboratory
  - ❖ About one COVID positive weekly
  - ❖ 25% positivity on Flu A (27% in January)
  - ❖ RSV spike in 2<sup>nd</sup> week with a total of 13 positive cases in February



# COO

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## ➤ Coming Up

- Republic Drug Store
  - ❖ Staffing updates – internal transfer for Izzy Monnin to HIM Tech
  - ❖ Welcome Jen Duprie as PRN Pharmacy Assistant
- Republic Medical Clinic
  - ❖ Welcome Teresa D'Jerma, RN as Clinical Coordinator
- Republic Drug Store and Hospital Pharmacy
  - ❖ Cross-training and staffing considerations







# COO

## ➤ Need to Know

- HR
  - ❖ License audits - current through March – April has 4 outstanding
  - ❖ UFCW Updates
  
- Assisted Living Facility (ALF)
  - ❖ The Remodeled units
  - ❖ New Administrator – Congratulations Julie Twamley
  - ❖ The ALF's RN and the new Administrator are conducting annual assessments and updating face sheets, preparing documents for review with this summer's anticipated inspection
  - ❖ Spring means gardening and residents spending time outdoors and walking/wheeling around

# COO - Dashboard

## *Ferry County Public Hospital District #1* *February 28, 2025*

Outpatient and Ancillary Services			Jan	Feb	YTD	Target	YTD Target
11	Medical Clinic #Visits	●	839	806	1,645	10,338	1,723
12	PT/OT Visits	●	233	294	527	4,692	782
13	Imaging Exams	●	387	311	698	4,706	784
14	Lab # Billable Tests	●	2703	2691	5,394	34,631	5,772
15	Drugstore Prescriptions Filled	●	4170	3864	8,034	51,389	8,565

### Key

- Meets or exceeds budget/target
- Does not meet budget/target expectations by 5% or less
- Does not meet budget/target expectations by greater than 5%



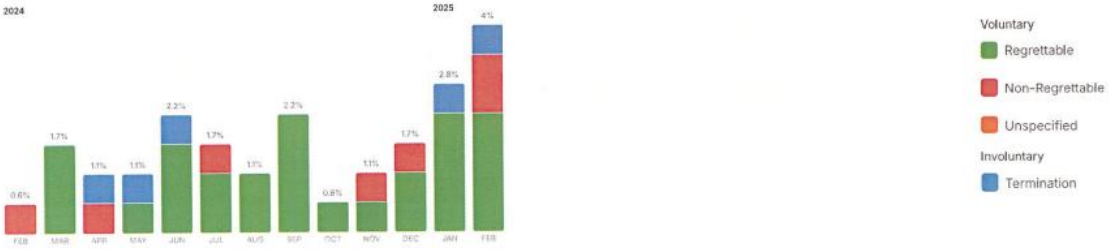
# COO – Turnover Report YTD

Dates  
2025-01-01 - 2025-02-28

 **6.8%** 12  
Total Turnover Jan 2025 - Feb 2025

 **3.4%** 6  
Average Monthly Turnover

 **0.6%** 1  
Total Turnover - 30 days



# COO – Turnover Report YTD

Termination Reason

[View Details](#)



- Personal 33%
- Other Employment 25%
- Resigned Role 8%
- Not Stated 8%
- Performance 8%
- Drug/Alcohol Use 8%
- Relocation 8%

Termination Type

[View Details](#)



- Voluntary 66%
- Non-Regrettable 16%
- Involuntary 16%
- Termination 16%

Length of Service

[View Details](#)



- 1-3 years 33%
- 5-10 years 33%
- 3-5 years 16%
- 6 months - 1 year 8%
- < 6 months 8%



# Interim CFO

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Lance Spindler

April 1, 2025



# CFO - Financials

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- Cash in the Bank
- Financial Statements
- Other Updates



# Cash in the Bank

Cash Detail Worksheet	General Operating 10.10000.0000						Deposit in Transit 10.12000.01000					Days Cash on Hand
	Funded Deprec 10.10000.62000	Petty Cash 10.10000.20000	Merchant Account 10.10000.10000	CMS EFT 10.10000.30000	KH Gen Operating 20.10000.00000	General Operating 30.10000.00000	KH Deposit in Transit 20.12000.01000	Register Cash 30.11000.10000				
Bank Acct #'s							Total in Banks	Transit	Cash Register	Total Cash	GL Balance	
			\$									
Dec 2024 Ending Balance	\$ 355,263.94	\$ 4,615.27	2,398.27	\$ 116,548.60	\$ 9,499.63	\$ 810,183.59	\$ 1,298,509.30	\$ 144,009.10	\$ 936.09	\$ 1,443,454.49	\$ 1,443,454.49	24.06
	\$											
Jan 2025 Ending Balance	\$ 134,427.43	\$ 5,614.19	\$ 13,375.54	\$ 118,066.79	\$ 6,596.70	\$ 811,097.21	\$ 1,089,177.86	(18,665.22)	\$ 936.09	\$ 1,071,448.73	\$ 1,071,448.73	17.86
	\$											
	\$											
Feb 2025 Ending Balance	\$ 565,906.35	\$ 4,492.59	7,442.63	\$ 113,663.02	\$ 5,520.02	\$ 823,989.16	\$ 1,521,013.77	(83,346.80)	\$ 936.09	\$ 1,438,603.06	\$ 1,438,603.06	23.98



# Income Statement

Ferry County Public Hospital District No. 1  
**Consolidated Income Statement - Draft**  
 Year to Date February 28, 2025

Dec Avg	Jan	Feb		Year to Date	
				Dec	Feb
2,459,152	3,000,829	2,290,365	<b>Operating Revenue:</b>		
			Gross Patient Service Revenue	29,509,829	5,291,194
(950,477)	(727,155)	(1,702,306)	Contractual Allowances & Provisions for Uncollectible Accounts	(11,405,720)	(2,429,461)
<b>1,508,676</b>	<b>2,273,674</b>	<b>588,059</b>	<b>Patient Service Revenue (Net of Contractuals)</b>	<b>18,104,109</b>	<b>2,861,733</b>
285,734	273,256	245,083	Pharmacy Gross Revenue	3,428,808	518,339
80,384	76,082	48,871	Other Operating Revenue	964,608	124,953
<b>1,874,794</b>	<b>2,623,012</b>	<b>882,013</b>	<b>Total Operating Revenue</b>	<b>22,497,525</b>	<b>3,505,025</b>
			<b>Operating Expense:</b>		
1,129,530	1,104,628	848,124	Salaries & Wages	13,554,365	1,952,752
254,143	247,513	141,606	Employee Benefits	3,049,713	389,119
126,096	92,349	(88,146)	Professional Fees	1,513,152	4,203
316,271	325,337	238,390	Supplies	3,795,247	563,727
24,511	30,748	16,912	Purchased Services - Utilities	294,134	47,660
137,494	154,894	69,241	Purchased Services - Other	1,649,925	224,135
13,804	16,372	11,207	Insurance	165,649	27,579
44,270	19,970	27,582	Other	531,241	47,552
19,032	18,986	18,986	Rents & Leases	228,379	37,972
100,045	73,115	72,997	Depreciation	1,200,536	146,112
<b>2,165,195</b>	<b>2,083,912</b>	<b>1,356,899</b>	<b>Total Operating Expenses</b>	<b>25,982,341</b>	<b>3,440,811</b>
<b>(290,401)</b>	<b>539,100</b>	<b>(474,886)</b>	<b>Gain (Loss) from Operations</b>	<b>(3,484,816)</b>	<b>64,214</b>
45,941	36,112	29,940	Total Non-Operating Revenues (Expenses)	551,291	66,052
<b>(244,460)</b>	<b>575,212</b>	<b>(444,946)</b>	<b>Increase (Decrease in Net Position)</b>	<b>(2,933,525)</b>	<b>130,266</b>
-13%	22%	-50%	<b>Operating Margin</b>	-13%	4%





# Consolidated Balance Sheet

Ferry County Public Hospital District No. 1

**Consolidated Balance Sheet - Draft**

February 28, 2025

	<u>Dec 24</u>	<u>Jan 25</u>	<u>Feb 25</u>
<b><u>Assets</u></b>			
<b>Current Assets</b>			
Cash & Cash Equivalents	1,443,454	1,071,449	1,438,603
Receivables			
Centriq Receivables, Net	772,872	753,700	756,892
Gross Accounts Receivables	7,280,392	7,806,546	7,340,139
Contractual Allowance	(2,231,599)	(2,685,594)	(2,876,831)
<b>Net Patient Accounts Receivable</b>	<b>5,821,664</b>	<b>5,874,652</b>	<b>5,220,201</b>
Tax Levy Receivable	30,680	405,695	381,774
Estimated Third-Party Settlements	999,000	1,210,281	13,895
Other Receivables	325,419	330,113	328,958
Inventories	579,851	580,098	582,896
Pre-paid Expenses	83,634	110,883	103,083
<b>Total Current Assets</b>	<b>9,283,703</b>	<b>9,583,171</b>	<b>8,069,410</b>
<b>Capital Assets</b>			
Land	47,282	47,282	47,282
Fixed Assets, net of Depreciation	5,765,698	5,703,728	5,630,731
Construction In Progress	957,405	971,405	1,310,182
<b>Total Capital Assets</b>	<b>6,770,385</b>	<b>6,722,415</b>	<b>6,988,196</b>
<b>Total Assets</b>	<b>16,054,088</b>	<b>16,305,586</b>	<b>15,057,606</b>



# Consolidated Balance Sheet

Ferry County Public Hospital District No. 1

**Consolidated Balance Sheet - Draft**

February 28, 2025

	<u>Dec 24</u>	<u>Jan 25</u>	<u>Feb 25</u>
<b><u>Liabilities and Net Position</u></b>			
Current Liabilities			
Accounts Payable	1,135,829	1,291,567	1,131,331
Payroll Liabilities	877,107	927,432	970,065
Other Current Liabilities	34,490	-	-
<b>Total Current Liabilities</b>	<b>2,047,426</b>	<b>2,219,000</b>	<b>2,101,396</b>
Long Term Liabilities			
Long Term Debt	1,591,977	1,591,265	1,591,253
Capital Lease Obligations	171,624	171,670	171,716
<b>Total Long Term Liabilities</b>	<b>1,763,600</b>	<b>1,762,935</b>	<b>1,762,970</b>
<b>Total Liabilities</b>	<b>3,811,026</b>	<b>3,981,935</b>	<b>3,864,366</b>
Current Year Earnings	(2,933,525)	575,212	130,266
Equity Accounts	15,176,587	11,748,439	11,062,974
<b>Total Net Position</b>	<b>12,243,062</b>	<b>12,323,651</b>	<b>11,193,240</b>
<b>Total Liabilities and Net Position</b>	<b>16,054,088</b>	<b>16,305,586</b>	<b>15,057,606</b>



# Other Updates

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- Negotiated \$350k settlement from Wellcare
- Beginning process to rebill \$750k+ as Extended Skilled Nursing (originally billed as LTC)
- Improving process for referrals to reduce wait time
- Improving process for pre-authorizations to decrease denials
- Improving process for admissions and transitions to different levels of care
- Opened conversations with 5 billing agencies if current one doesn't improve performance
- Rate increase – last one was 3 years ago



# Medical Staff Report

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➤ Dr. Silas Wiefelspuett to report



# Interim CEO Report

**Quality/Safety:** by constantly holding ourselves to a higher standard

**Integrity:** through honesty and respect

**Compassion:** by providing a nurturing and caring environment

**Stewardship:** by utilizing our resources to their highest and best purpose

**Teamwork:** by working together in a culture that promotes excellence

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Emmett C Schuster

April 1, 2025



# CEO

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## ➤ Follow up

- CEO Search
  - ❖ Narrowed the 38 candidates received to 8
  - ❖ Next committee meeting will narrow the list to 3
  - ❖ Board interview process for the 3 selected candidates
    - CEO job posting will be closed 4/4/25

## ➤ Coming up

- Public Comments/Questions
  - ❖ Working with Spencer and Amber on developing a new policy



# Project HOME

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- **Updates**

- ❖ Project continues to move forward
  - Building mock-up of construction ideas April 1 - 17
  - Adam And Staff Teams are meeting to understand the flow and usage by department
  - Reviewing financial strength to support ongoing expenses
  - Marketing is putting out updates for the community



